

Albert Chan

From: [REDACTED]@Regione.Emilia-Romagna.it]

Sent: 15 November 2011 15:12

To: [REDACTED]

Subject: R: RE: Publish MoU 01

Thanks a lot [REDACTED], what time do you propose?

Regards,

Regione Emilia-Romagna
Servizio di collegamento con l'Unione Europea
19, Avenue de l'Yser
1040 Bruxelles – Belgio

[REDACTED]
<http://www.spazioeuropa.it/ufficiobruelles>

Da: [REDACTED]@london.gov.uk]

Inviato: martedì 15 novembre 2011 14.10

[REDACTED]
Oggetto: RE: RE: Publish MoU

All,

I would like to suggest we have this 21 November breakfast meeting at London office (rue du Trone 108), I'll make sure there are croissants for everyone.

thanks
[REDACTED]

From: [REDACTED]@Regione.Emilia-Romagna.it]

Sent: 15 November 2011 12:45

09/10/2012

[REDACTED]
Subject: R: RE: Publish MoU

Ok for me too.

[REDACTED]

Regione Emilia-Romagna
Servizio di collegamento con l'Unione Europea
19, Avenue de l'Yser
1040 Bruxelles – Belgio

[REDACTED]
<http://www.spazioeuropa.it/ufficiobruelles>

Da: [REDACTED]@gencat.cat]
Inviato: martedì 15 novembre 2011 13.01

[REDACTED]

Oggetto: RE: RE: Publish MoU

Fine for me too.

[REDACTED]

Delegació davant la Unió Europea | Delegation to the European Union
Generalitat de Catalunya | Government of Catalonia

[REDACTED]

Aquest missatge s'adreça exclusivament a la persona destinatària i pot contenir informació privilegiada o confidencial. Si no sou la persona destinatària, us recordem que la utilització, divulgació i/o còpia sense autorització està prohibida en virtut de la legislació vigent. Si heu rebut aquest missatge per error, us demanem que ens ho feu saber immediatament per aquesta via i que el destruiu.

This message is intended for the addressee only and may contain information that is confidential or privileged. If you are not the addressee, we remind you that unauthorised use, divulgation and/or copying of this message is strictly prohibited by law. If you have received this message in error, we ask that you notify us immediately by these same means and that you destroy the message.



Before printing, think about the environment

De: [REDACTED]@regione.lombardia.it]
Enviato: dimarts, 15 / novembre / 2011 12:56

[REDACTED]

[REDACTED]

Tema: R: RE: Publish MoU

Ok the breakfast for Lombardia too.
Thanks

[REDACTED]

[REDACTED]

Oggetto: RE: Publish MoU

Dear all,

Also [REDACTED] would be present but Steiermark can not send a replacement. [REDACTED] proposed to send her input before or to meet for breakfast instead of lunch. Breakfast however is not on the 'menu' from which we can choose of the catering of Flemish government, so then we should change location and pay for it ourselves.

If you're all available for breakfast we could do that? If not we keep lunchtime.

What do you think?

Kindest,

[REDACTED]

Van: [REDACTED]

Verzonden: maandag 14 november 2011 16:50

[REDACTED]

Onderwerp: RE: Publish MoU

Dear all,

09/10/2012

I count 10 participations for a lunch meeting on Monday November 21st. We would miss Steiermark, Baden-Württemberg and Veneto at the meeting. Would you be able to send a colleague? If we want to reschedule, it would be around Christmas. That would be rather late.

Any suggestions?
Kindest,

[REDACTED]

Verzonden: maandag 14 november 2011 15:53

[REDACTED]

Onderwerp: RE: Publish MoU

Dear all,

The signed MoU is now on the website.
Kindest,

[REDACTED]

Van: [REDACTED]@stmk.gv.at]

Verzonden: maandag 14 november 2011 15:52

[REDACTED]

Onderwerp: AW: Publish MoU

Yes, we should publish it. [REDACTED] could you put it on the web site? [REDACTED] where can we get the tape of our conference?

Best wishes

[REDACTED]

Steiermark office

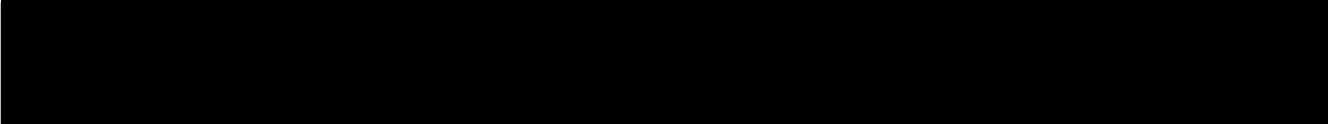
[REDACTED]
*Dep. Director
Av. de Tervuren 82-84
B-1040 Brussels*

[REDACTED]

<http://www.europa.steiermark.at/cms/ziel/42352729/DE/>

Von: [REDACTED]@Regione.Emilia-Romagna.it]

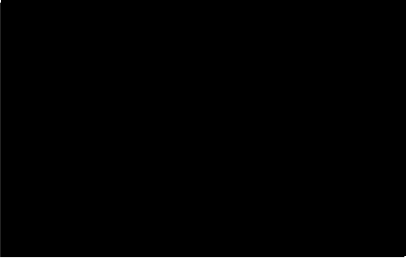
Gesendet: Montag, 14. November 2011 14:19



Betreff: R: Publish MoU

OK!

Regards,



Regione Emilia-Romagna
Servizio di collegamento con l'Unione Europea
19, Avenue de l'Yser
1040 Bruxelles – Belgio



<http://www.spazioeuropa.it/ufficiobruelles>

Da: @lv-eu.nrw.de]

Inviato: lunedì 14 novembre 2011 12:23



Oggetto: AW: Publish MoU

Yes!!!

Mit freundlichen Grüßen



Fachbereich Klimaschutz, Umwelt, Landwirtschaft, Natur- und Verbraucherschutz
Vertretung des Landes Nordrhein-Westfalen bei der Europäischen Union

Climate Protection, Environment, Agriculture, Nature- and Consumer Protection
Representation of the State of North Rhine-Westphalia at the European Union

47 Rue Montoyer
1000 Brussels



www.europa.nrw.de

09/10/2012

Von: [REDACTED]@vleva.eu]

Gesendet: Montag, 14. November 2011 12:19

Betreff: Publish MoU

Dear all,

I already had some questions to publish the MoU. Is it ok if I put it on our website?

Kindest,
[REDACTED]

This message has been scanned for viruses.

Click [here](#) to report this email as spam.

Join Team London!

Team London is the Mayor's action plan to focus volunteering effort where it is needed most - to cut crime, make life better for Londoners and give more opportunities to our young people.

Find out how you can get involved at
<http://www.london.gov.uk/teamlondon>

GREATERLONDONAUTHORITY

EMAIL NOTICE:

The information in this email may contain confidential or privileged materials. Please read the full email notice at <http://www.london.gov.uk/email-notice>

Albert Chan

From: [REDACTED]

Sent: 15 November 2011 18:30

To: [REDACTED]

Subject: R: Re: R: RE: Publish MoU

Good for me and thank you!

[REDACTED]

Da: [REDACTED] [REDACTED] london.gov.uk]

Inviato: 15/11/2011 18:20 GMT

[REDACTED]

Oggetto: Re: R: RE: Publish MoU

Is everyone happy with 9.30?

Sent from my BlackBerry Wireless Device

From: [REDACTED] @Regione.Emilia-Romagna.it]

Sent: Tuesday, November 15, 2011 03:11 PM

[REDACTED]

[REDACTED]

Subject: R: RE: Publish MoU

Thanks a lot [REDACTED], what time do you propose?

Regards,

[REDACTED]

Regione Emilia-Romagna
Servizio di collegamento con l'Unione Europea
19, Avenue de l'Yser
1040 Bruxelles - Belgio

[REDACTED]

<http://www.spazioeuropa.it/ufficiobruelles>

Da: [REDACTED] [mailto:[REDACTED]@london.gov.uk]

Inviato: martedì 15 novembre 2011 14.10

[REDACTED]

Oggetto: RE: RE: Publish MoU

All,

I would like to suggest we have this 21 November breakfast meeting at London office (rue du Trone 108), I'll make sure there are croissants for everyone.

thanks

[REDACTED]

From: [REDACTED]@Regione.Emilia-Romagna.it]

Sent: 15 November 2011 12:45

[REDACTED]

Subject: R: RE: Publish MoU

Ok for me too.

[REDACTED]

09/10/2012

[REDACTED]

Regione Emilia-Romagna
Servizio di collegamento con l'Unione Europea
19, Avenue de l'Yser
1040 Bruxelles - Belgio

[REDACTED]

<http://www.spazioeuropa.it/ufficiobruelles>

Da: [REDACTED]@gencat.cat]
Inviato: martedì 15 novembre 2011 13:01

[REDACTED]

Oggetto: RE: RE: Publish MoU

Fine for me too.


[REDACTED]

Delegació davant la Unió Europea | Delegation to the European Union
Generalitat de Catalunya | Government of Catalonia

[REDACTED]

Aquest missatge s'adreça exclusivament a la persona destinària i pot contenir informació privilegiada o confidencial. Si no sou la persona destinària, us recordem que la utilització, divulgació i/o còpia sense autorització està prohibida en virtut de la legislació vigent. Si heu rebut aquest missatge per error, us demanem que ens ho feu saber immediatament per aquesta via i que el destruïu.

This message is intended for the addressee only and may contain information that is confidential or privileged. If you are not the addressee, we remind you that unauthorised use, divulgation and/or copying of this message is strictly prohibited by law. If you have received this message in error, we ask that you notify us immediately by these same means and that you destroy the message.

 Before printing, think about the environment

De: [REDACTED]@regione.lombardia.it]
Inviat: dimarts, 15 / novembre / 2011 12:56

[REDACTED]

Tema: R: RE: Publish MoU

Ok the breakfast for Lombardia too.
Thanks

09/10/2012

[REDACTED]

Da: [REDACTED]@vleva.eu]

Inviato: 15/11/2011 02.36 PST

[REDACTED]

Oggetto: RE: Publish MoU

Dear all,

Also [REDACTED] would be present but Steiermark can not send a replacement. [REDACTED] proposed to send her input before or to meet for breakfast instead of lunch. Breakfast however is not on the 'menu' from which we can choose of the catering of Flemish government, so then we should change location and pay for it ourselves.

If you're all available for breakfast we could do that? If not we keep lunchtime.

What do you think?

Kindest,

[REDACTED]

Van: [REDACTED]

Verzonden: maandag 14 november 2011 16:50

[REDACTED]

Onderwerp: RE: Publish MoU

Dear all,

I count 10 participations for a lunch meeting on Monday November 21st. We would miss Steiermark, Baden-Württemberg and Veneto at the meeting. Would you be able to send a colleague? If we want to reschedule, it would be around Christmas. That would be rather late.

Any suggestions?

Kindest,

09/10/2012

[REDACTED]

Van: [REDACTED]

Verzonden: maandag 14 november 2011 15:53

[REDACTED]

Onderwerp: RE: Publish MoU

Dear all,

The signed MoU is now on the website.

Kindest,

[REDACTED]

Van: [REDACTED]@stmk.gv.at]

Verzonden: maandag 14 november 2011 15:52

[REDACTED]

Onderwerp: AW: Publish MoU

Yes, we should publish it. [REDACTED] could you put it on the web site? [REDACTED] where can we get the tape of our conference?

Best wishes

[REDACTED]

Steiermark office

[REDACTED]

*Dep. Director
Av. de Tervuren 82-84
B-1040 Brussels*

[REDACTED]

<http://www.europa.steiermark.at/cms/ziel/42352729/DE/>

Von: [REDACTED]@Regione.Emilia-Romagna.it]

Gesendet: Montag, 14. November 2011 14:19

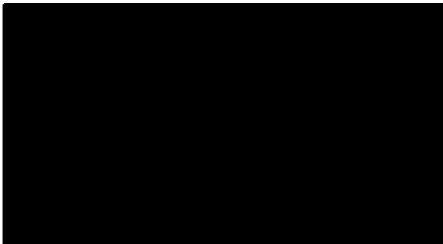
[REDACTED]

Betreff: R: Publish MoU

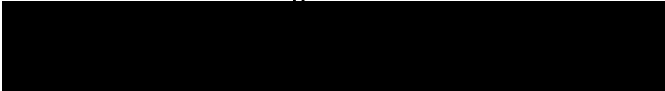
OK!

09/10/2012

Regards,



Regione Emilia-Romagna
Servizio di collegamento con l'Unione Europea
19, Avenue de l'Yser
1040 Bruxelles – Belgio



<http://www.spazioeuropa.it/ufficiobruelles>

Da:  [mailto:lv-eu.nrw.de]
Inviato: lunedì 14 novembre 2011 12:23



Oggetto: AW: Publish MoU

Yes!!!

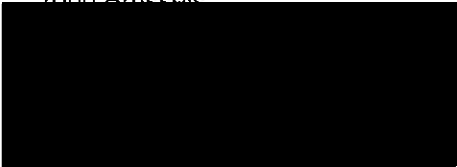
Mit freundlichen Grüßen



Fachbereich Klimaschutz, Umwelt, Landwirtschaft, Natur- und Verbraucherschutz
Vertretung des Landes Nordrhein-Westfalen bei der Europäischen Union

Climate Protection, Environment, Agriculture, Nature- and Consumer Protection
Representation of the State of North Rhine-Westphalia at the European Union

47 Rue Montoyer
1000 Brussels



www.europa.nrw.de

Von:  [mailto:vleva.eu]
Gesendet: Montag, 14. November 2011 12:19

09/10/2012

Betreff: Publish MoU

Dear all,

I already had some questions to publish the MoU. Is it ok if I put it on our website?

Kindest,


This message has been scanned for viruses.

Click [here](#) to report this email as spam.

Join Team London!

Team London is the Mayor's action plan to focus volunteering effort where it is needed most - to cut crime, make life better for Londoners and give more opportunities to our young people.

Find out how you can get involved at
<http://www.london.gov.uk/teamlondon>

GREATERLONDONAUTHORITY

EMAIL NOTICE:

The information in this email may contain confidential or privileged materials. Please read the full email notice at <http://www.london.gov.uk/email-notice>

Join Team London!

Team London is the Mayor's action plan to focus volunteering effort where it is needed most - to cut crime, make life better for Londoners and give more opportunities to our young people.

Find out how you can get involved at
<http://www.london.gov.uk/teamlondon>

GREATERLONDONAUTHORITY

EMAIL NOTICE:

The information in this email may contain confidential or privileged materials. Please read the full email notice at <http://www.london.gov.uk/email-notice>

This message has been scanned for viruses.

Click [here](#) to report this email as spam.

Albert Chan

From: [REDACTED]@lv-eu.nrw.de]

Sent: 16 November 2011 09:03

To: [REDACTED]

Subject: AIR: List of experts

Attachments: AIR-Regions-list-of-experts.doc

Dear all

Please find attached the list of experts, who presented last week. (only Hessen is missing)

I will bring CDs for every region with the photos in high resolution next Monday, at our breakfast. If someone needs the CD earlier, he/she has to come along to my office.

Regards

[REDACTED]

Fachbereich Klimaschutz, Umwelt, Landwirtschaft, Natur- und Verbraucherschutz
Vertretung des Landes Nordrhein-Westfalen bei der Europäischen Union

Climate Protection, Environment, Agriculture, Nature- and Consumer Protection
Representation of the State of North Rhine-Westphalia at the European Union

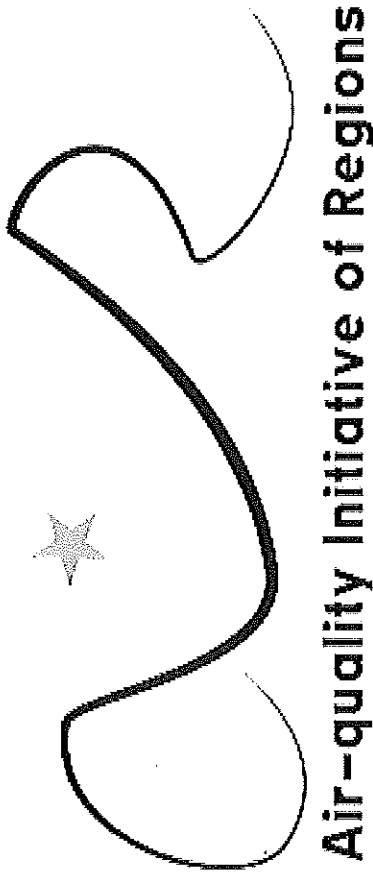
47 Rue Montoyer
1000 Brussels

[REDACTED]

www.europa.nrw.de

.....
This message has been scanned for viruses.

Click [here](#) to report this email as spam.
.....



Air-quality Initiative of Regions

AIR-Conference on 10.11.2011

Contributions of the regions: List of experts

Name	organisation	function	E-Mail	Phone	Address
Baden-Württemberg	Ministerium für Verkehr und Infrastruktur	Head of Unit noise protection and air quality	[REDACTED]	[REDACTED]	[REDACTED] Germany
Catalunya	Ministry of Territory and Sustainability	Head of Air Quality Planning Technical Office	[REDACTED]	[REDACTED]	[REDACTED] Barcelona Spain
Emilia-Romagna	DG Environment and Soil & Coastline Protection	Director General for Environment and Soil & Coastline Protection	[REDACTED]	[REDACTED]	[REDACTED] 40127 BOLOGNA

Name	organisation	function	E-Mail	Phone	Address
Greater London	Greater London Authority	Environment Programme Officer			
Hessen					
Lombardia	Regione Lombardia – DG Environment	head of Unit: AIR POLLUTION PREVENTION AND PROTECTION			
North Rhine-Westphalia	Ministerium für Klimaschutz, Umwelt, Landwirtschaft, Natur- u. Verbraucherschutz	Head of department Immission, environment&health, GMO			
		Head of unit air quality planning			
Piemonte	Regione Piemonte – Direzione Ambiente	Policy officer			
Randstad	Unit Environment Province of Utrecht	Projectleader Green Gas Policyworker Air Quality			
Steiermark	FA17C Technische Umweltkontrolle	Head of department, environmental control			
Veneto	Veneto Regione - Direzione Tutela Ambiente	Director			

Name	organisation	function	E-Mail	Phone	Address
Vlaanderen	Belgian Interregional Environment Agency				(VE)

Albert Chan

From: [REDACTED]@regione.lombardia.it
Sent: 16 November 2011 09:11
To: [REDACTED]
Cc: [REDACTED]

Subject: [REDACTED]

Dear all,
today I will get from CoR the audio file of our conference so I can bring it with me for our meeting next monday.
Ciao

[REDACTED]
[REDACTED]
Lombardy Region Delegation
[REDACTED]

1/3 Pl. du Champ de Mars
1050 Bruxelles

This message has been scanned for viruses.

Click <https://www.mailcontrol.com/sr/BeL5nO3g+7TTndxll0X7Uq23VvDsoYOLlhCpThv8tFjq5Ar5!4DLX4bgCbGMvSGFXoEYPOkdHaMY6wpstbrpNg==> to report this email as spam.

Albert Chan

From: [redacted]@lv-bruessel.hessen.de

Sent: 16 November 2011 09:51

To: [redacted]

Subject: AW: List of experts - included Hessen

Attachments: 11-11-16AIR-Regions-list-of-experts.doc

Dear All

[redacted]

thank you very much for your great support and sorry, but I'm in the moment in thousand things active.

As attachment the completely list of experts included the expert from Hessen!

Good time from Hessen

[redacted]
Referentin für Umwelt, Energie,
Landwirtschaft und Verbraucherschutz
HESSEN



Vertretung des Landes Hessen bei der EU
19, Avenue de l'Yser
1040 Brüssel

[redacted]

Von: [redacted]@lv-eu.nrw.de]

Gesendet: Mittwoch, 16. November 2011 10:03

[redacted]

Betreff: AIR: List of experts

Dear all

Please find attached the list of experts, who presented last week. (only Hessen is missing)

I will bring CDs for every region with the photos in high resolution next Monday, at our breakfast. If someone needs the CD earlier, he/she has to come along to my office.

Regards

[redacted]

09/10/2012

Fachbereich Klimaschutz, Umwelt, Landwirtschaft, Natur- und Verbraucherschutz
Vertretung des Landes Nordrhein-Westfalen bei der Europäischen Union

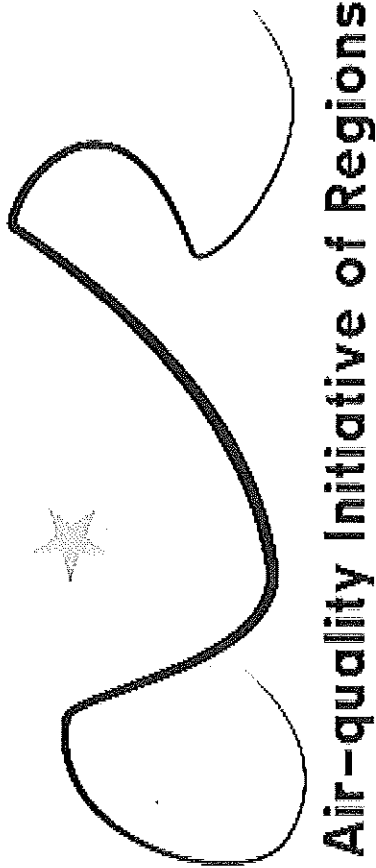
Climate Protection, Environment, Agriculture, Nature- and Consumer Protection
Representation of the State of North Rhine-Westphalia at the European Union

47 Rue Montoyer
1000 Brussels

www.europa.nrw.de

This message has been scanned for viruses.

Click [here](#) to report this email as spam.



Air-quality Initiative of Regions

AIR-Conference on 10.11.2011

Contributions of the regions: List of experts

Name	organisation	function	E-Mail	Phone	Address
Baden-Württemberg	Ministerium für Verkehr und Infrastruktur	Head of Unit noise protection and air quality			Stuttgart Germany
	Ministry of Territory and Sustainability	Head of Air Quality Planning Technical Office			Barcelona Spain
	DG Environment and Soil & Coastline Protection	Director General for Environment and Soil & Coastline Protection			40127 BOLOGNA

Name	organisation	function	E-Mail	Phone	Address
Greater London	Greater London Authority	Environment Programme Officer			
	Hessisches Ministerium für Umwelt, Energie, Landwirtschaft und Verbraucherschutz	Head of Unit Air Pollution Control, Authorization and Inspection of Installations subject to the Federal Immission Control Act, Quality Management			
	Regione Lombardia – DG Environment:	head of Unit: AIR POLLUTION PREVENTION AND PROTECTION			
	Ministerium für Klimaschutz, Umwelt, Landwirtschaft, Natur- u. Verbraucherschutz	Head of department Immission, environment&health, GMO			
	Regione Piemonte – Direzione Ambiente	Policy officer			
	Unit Environment Province of Utrecht	Projectleader Green Gas Policyworker Air Quality			

Name	organisation	function	E-Mail	Phone	Address
[Redacted]	FA17C Technische Umweltkontrolle	Head of department, environmental control	[Redacted]	[Redacted]	[Redacted]
[Redacted]	Veneto Region - Direzione Tutela Ambiente	Director	[Redacted]	[Redacted]	[Redacted]
[Redacted]	Belgian Interregional Environment Agency		[Redacted]	[Redacted]	[Redacted]

Albert Chan

From: [redacted]@gencat.cat]
Sent: 16 November 2011 10:02
To: [redacted]
Subject: [redacted] has sent you a message from EurActiv

Drupal.behaviors.print = function(context) {window.print();}>

Message from sender:
For your information I send you this article I think it could be interesting for us
Best regards,
[redacted]

Published on EurActiv (http://www.euractiv.com)
Source URL: http://www.euractiv.com/specialreport-air-quality/battle-lines-drawn-ahead-2013-year-air-news-508963

Battle lines drawn ahead of 2013 'Year of Air'

Published: 16 November 2011

Environment Commissioner Janez Potočnik wants 2013 to be the "Year of Air" and is pushing for stronger air quality laws across the European Union. But with many member states failing to enforce current rules, the commissioner could face an uphill battle.

Read more on EurActiv.com.

This message has been scanned for viruses.
Click here to report this email as spam.

Albert Chan

From: [REDACTED]@Regione.Emilia-Romagna.it]
Sent: 16 November 2011 10:04
To: [REDACTED]

Subject: R: Conference Audio file

Dear Colleagues,

Just to inform you that a special report concerning air quality has just been published today by EURACTIV. The report - available at the link <http://www.euractiv.com/specialreport-air-quality> - confirms the intention of Commissioner Potocnik to push "for stronger air quality laws across the European Union" and reports the following words of Verhey:

"A lot of national authorities have pushed down the responsibility to the regional level, and I'm not entirely sure that they have given the means to the regional authorities to deal with these responsibilities".

Considering that this special report has just been published, I'd like to ask you to reflect on the opportunity of getting in contact with EURACTIV in order to make known our common work in the field and, as a consequence, enlarge and strengthen our platform.

I do already have some good liaisons with them and, if you agree, I could get in touch with them and inquiry about their interest in publishing a brief article on our network and its mission.

Regards,

[REDACTED]

Regione Emilia-Romagna

Tel. [REDACTED]

<http://www.spazioeuropa.it/ufficiobruelles>

-----Messaggio originale-----

[REDACTED]@regione.lombardia.it]

Inviato: mercoledì 16 novembre 2011 10.11

[REDACTED]

Oggetto: Conference Audio file

Dear all,
today I will get from CoR the audio file of our conference so I can bring it with me for our meeting next monday.

Ciao

[REDACTED]
Lombardy Region Delegation
[REDACTED]

1/3 Pl. du Champ de Mars
1050 Bruxelles

This message has been scanned for viruses.

Click [https://www.mailcontrol.com/sr/1ElywJC3HEnTndx!
oX7UjKbyM52PCsqcQNVdgLLRTARE9yxIQRL89G7AgRTOCwFXoEYPOkdHaN8TccPIXTbKg==](https://www.mailcontrol.com/sr/1ElywJC3HEnTndx!oX7UjKbyM52PCsqcQNVdgLLRTARE9yxIQRL89G7AgRTOCwFXoEYPOkdHaN8TccPIXTbKg==) to report this email as spam.

Albert Chan

From: [REDACTED]@gencat.cat]
Sent: 16 November 2011 10:25
To: [REDACTED]

Subject: RE: Conference Audio file

Thanks [REDACTED]

Is the same article I have just sent you.

We could talk about that next Monday.

[REDACTED]
Delegació davant la Unió Europea | Delegation to the European Union Generalitat de Catalunya | Government of Catalonia

[REDACTED]
Aquest missatge s'adreça exclusivament a la persona destinatària i pot contenir informació privilegiada o confidencial. Si no sou la persona destinatària, us recordem que la utilització, divulgació i/o còpia sense autorització està prohibida en virtut de la legislació vigent. Si heu rebut aquest missatge per error, us demanem que ens ho feu saber immediatament per aquesta via i que el destruiu.

This message is intended for the addressee only and may contain information that is confidential or privileged. If you are not the addressee, we remind you that unauthorised use, divulgation and/or copying of this message is strictly prohibited by law. If you have received this message in error, we ask that you notify us immediately by these same means and that you destroy the message.

P Before printing, think about the environment

-----Missatge original-----
[REDACTED]

Tema: R: Conference Audio file

Dear Colleagues,

Just to inform you that a special report concerning air quality has just been published today by EURACTIV. The report - available at the link <http://www.euractiv.com/specialreport-air-quality> - confirms the intention of Commissioner Potocnik to push "for stronger air quality laws across the European Union" and reports the following words of Verhey:

"A lot of national authorities have pushed down the responsibility to the regional level, and I'm not entirely sure that they have given the means to the regional authorities to deal with these responsibilities".

Considering that this special report has just been published, I'd like to ask you to reflect on the opportunity of getting in

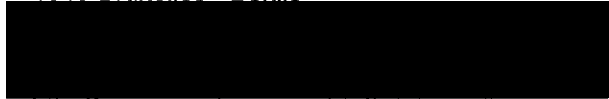
contact with EURACTIV in order to make known our common work in the field and, as a consequence, enlarge and strengthen our platform.

I do already have some good liaisons with them and, if you agree, I could get in touch with them and inquiry about their interest in publishing a brief article on our network and its mission.

Regards,



Regione Emilia-Romagna
Servizio di collegamento con l'Unione Europea
19, Avenue de l'Yser
1040 Bruxelles - Belgio

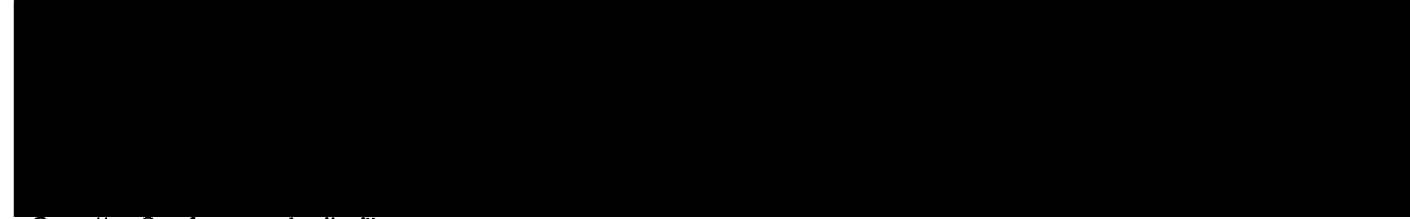


<http://www.spazioeuropa.it/ufficiobruelles>

-----Messaggio originale-----

@regione.lombardia.it]

Inviato: mercoledì 16 novembre 2011 10:11

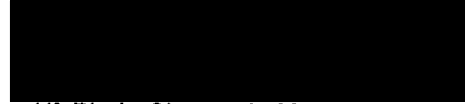


Oggetto: Conference Audio file

Dear all,
today I will get from CoR the audio file of our conference so I can bring it with me for our meeting next monday.
Ciao



Lombardy Region Delegation



1/3 Pl. du Champ de Mars
1050 Bruxelles

This message has been scanned for viruses.

Click <https://www.mailcontrol.com/sr/TcbAE9j74QfTndxIloX7UpuxbmA1KaZk4VjD9qjDFlenkiQmIrlulTIElqJtT4sSXoEYPOkdHaN8TccPIXTbKg==> to report this email as spam.

Albert Chan

From: [REDACTED]@Regione.Emilia-Romagna.it]
Sent: 16 November 2011 10:28
To: [REDACTED]

Subject: R: Conference Audio file

Yes, indeed.

[REDACTED]

Regione Emilia-Romagna

[REDACTED]
[REDACTED]
<http://www.spazioeuropa.it/ufficiobruelles>

-----Messaggio originale-----

[REDACTED]@gencat.cat]
Inviato: mercoledì 16 novembre 2011 11:25

[REDACTED]

Oggetto: RE: Conference Audio file

Thanks [REDACTED]

Is the same article I have just sent you.

We could talk about that next Monday.

[REDACTED]

Delegació davant la Unió Europea | Delegation to the European Union
Generalitat de Catalunya | Government of Catalonia

[REDACTED]

Aquest missatge s'adreça exclusivament a la persona destinària i pot contenir informació privilegiada o confidencial. Si no sou la persona destinària, us recordem que la utilització, divulgació i/o còpia sense autorització està prohibida en virtut de la legislació vigent. Si heu rebut aquest missatge per error, us demanem que ens ho feu saber immediatament per aquesta via i que el destruïu.

This message is intended for the addressee only and may contain information that is confidential or privileged. If you are not the addressee, we remind you that unauthorised use, divulgation and/or copying of this message is strictly prohibited by law. If you have received this message in error, we ask that you notify us immediately by these same means and that you destroy the message.

P Before printing, think about the environment

-----Missatge original-----

[REDACTED]@Regione.Emilia-Romagna.it]

Enviat: dimecres, 16 / novembre / 2011 11:04

[REDACTED]

Tema: R: Conference Audio file

Dear Colleagues,

Just to inform you that a special report concerning air quality has just been published today by EURACTIV. The report - available at the link <http://www.euractiv.com/specialreport-air-quality> - confirms the intention of Commissioner Potocnik to push "for stronger air quality laws across the European Union" and reports the following words of Verhey:

"A lot of national authorities have pushed down the responsibility to the regional level, and I'm not entirely sure that they have given the means to the regional authorities to deal with these responsibilities".

Considering that this special report has just been published, I'd like to ask you to reflect on the opportunity of getting in contact with EURACTIV in order to make known our common work in the field and, as a consequence, enlarge and strengthen our platform.

I do already have some good liaisons with them and, if you agree, I could get in touch with them and inquiry about their interest in publishing a brief article on our network and its mission.

Regards,

[REDACTED]

Regione Emilia-Romagna
Servizio di collegamento con l'Unione Europea
19, Avenue de l'Yser
1040 Bruxelles - Belgio

[REDACTED]

<http://www.spazioeuropa.it/ufficiobruelles>

-----Messaggio originale-----

[REDACTED]@regione.lombardia.it]

Inviato: mercoledì 16 novembre 2011 10:11

[REDACTED]

Oggetto: Conference Audio file

Dear all,
today I will get from CoR the audio file of our conference so I can bring it with me for our meeting next monday.

Ciao

[REDACTED]
Lombardy Region Delegation
[REDACTED]

1/3 Pl. du Champ de Mars
1050 Bruxelles

This message has been scanned for viruses.

Click <https://www.mailcontrol.com/sr/kN8rpY31zgnTndxllOx7Uq23VvDsoYOLNO4pbBGB2gMQllQabn+Jsy9n!0qvuD3oXoEYPOkdHaN8TccPIXTbKg==> to report this email as spam.

Albert Chan

From: [REDACTED]@stmk.gv.at
Sent: 17 November 2011 09:56
To: [REDACTED]

Subject: euractive: Air pollution 'hot potato' for London Olympics.htm

Dear colleagues from AIR,

I think we definitely need to talk to euractive. They seem report on air quality every day and therefore we need to get sure that they know what we do to improve air.

Published on *EurActiv* (<http://www.euractiv.com>)

Source URL: <http://www.euractiv.com/specialreport-air-quality/air-pollution-hot-potato-london-olympics-news-509003>

Air pollution 'hot potato' for London Olympics

Published: 17 November 2011

Reducing traffic-related pollution, particularly from diesel, is set to become "a political hot potato" for London as air quality problems promise to grow bigger during the 2012 Olympics.

Background

The European Environment Agency's 2011 report on air quality, released on 9 November, shows broad historical improvements, with concentrations of sulphur dioxide falling by more than half in the decade ending in 2009.

Yet the report also shows that beginning in 2008, levels of nitrogen oxide (NO₂), ozone and particulate matter have risen, fuelling concerns about overall air quality, especially in urban "hot spots".

Health experts say exposure to such pollutants affect humans not only outdoors, but at home and in the office through open windows or air conditions systems without proper filters.

At the European level, air pollution is regulated by the Air Quality Directive, adopted in 2008. A review of the EU's air quality policy has started in June 2011 with a wide public consultation. It said it will present new ideas on how to improve air quality by 2013 at the latest.

Simon Birkett, founder of Clean Air London, a campaign group, told EurActiv that local authorities have yet to come up with a convincing plan to tackle the air pollution problems that are expected during the Olympics.

"The Olympic organisers have admitted in March this year that the Olympic route network would cause breaches of air quality laws by displacing traffic and causing congestion," Birkett

told EurActiv in a [video interview](#).

"They are working at the moment on designing mitigation measures but we haven't yet seen a package that will tackle that problem," he said.

Birkett was speaking on the sidelines of a EurActiv workshop on air quality, held in October.

Diesel the main culprit

According to the clean air campaigner, the problem is mainly caused by diesel exhausts from cars and trucks.

"Road transport is responsible for about 80% of the most harmful emissions in central and inner London and it is primarily a diesel problem," Birkett said.

Recent government statistics have shown that diesel cars produce 20 times as much pollution as petrol vehicles, he said. "So we really do need to tackle that problem," Birkett stressed.

Emissions of nitrogen dioxide (NO₂), which results from the combustion process in vehicle engines, have grown significantly "due to increased penetration of diesel vehicles," according to a recent report by the European Environment Agency (EEA).

Diesel vehicles, it said, can emit "up to 50% of their NO_x as NO₂," a known toxic gas. "Epidemiological studies have shown that symptoms of bronchitis in asthmatic children increase in association with long-term exposure to NO₂," the EEA noted in its report.

And when it comes to NO₂, London is bottom of the league. "London has got the worst nitrogen dioxide problem, for example, of any of the 27 capital cities in Europe," said Birkett.

People suffering from allergies and other respiratory diseases will be first affected, warned Susana Palkonen, from the European Federation of Allergy and Airway Diseases Patients Association (EFA). "They are the sort of radars for the quality of the air," she said.

With pollution levels expected to go breach air quality standards, athletes too might experience difficulties, Birkett warned: "If we get high ozone levels as we have had a couple of times this year it really could be an issue for athletes next year."

Mayor to encourage cycling, walking, public transport

The Olympic authorities themselves have admitted that they need to reduce background levels of traffic by 30%, Birkett pointed out.

The London authorities have so far responded by saying they will encourage "walking, cycling or using public transport" during the Games.

"A key priority for the Mayor is to deliver cleaner air for London which is why he is focussed on targeted measures," said Kulveer Ranger, director for Environment for London Mayor Boris Johnson.

These, Ranger told EurActiv, include for example "using innovative technology such as dust suppressants, encouraging no-idling and installing green infrastructure." There are also longer-term initiatives, he added, such as "introducing low-emission vehicles to the capital, using cleaner buses, banning the most polluting taxis and tightening the Low Emission Zone standards."

'Big scare tactics' or 'Chinese approach'?

As the London authorities prepare their response, Birkett said local authorities usually have two ways of dealing with air pollution. The first is the "big scare tactic" which he said effectively means manipulating people's expectations by telling them not to drive because traffic will be awful. The other way is the "Chinese approach" which involves banning vehicles with odd and an even number plates on alternate days.

Choosing between these two options "is going to be a political hot potato in the UK," Birkett predicted.

A better solution, he said, would be to have "a tighter Berlin-style no-emission zone" in inner London during the 100 days of the Olympics and the Paralympics.

According to Birkett, London's existing low-emission zone, which currently applies in the inner city, is "a weak scheme" that will not be sufficient to tackle the problem.

"Even next year when it is tightened in January, it will still be only a Euro3 standard for vehicles over 1.25 tonnes whereas the German scheme has been Euro4 for diesel since the beginning of 2010," Birkett said, referring to EU standards for car emissions.

At the European level, Birkett says current EU air quality standards should be further tightened, in line with recommendations by the World Health Organisation (WHO): "Legal standards for dangerous airborne particles are about twice the WHO guideline level so they need to be tightened very substantially."

[Click here to read the full interview with Simon Birkett.](#)

Links

Regions

- Greater London Authority: [Clearing London's air](#)
- Transport for London: [Low emission zone](#)

NGOs and Think-Tanks

- [Campaign for clean air in London](#)

European Union

- European Commission: [Review of the EU Air policy](#)
- European Commission: [Staff working paper on Air Quality Policy review \(14 March 2011\)](#)

This message has been scanned for viruses.

Click [here](#) to report this email as spam.

Albert Chan

From: [REDACTED]@stmk.gv.at]
Sent: 17 November 2011 16:11
To: [REDACTED]

Cc: [REDACTED] FA17C Technische Umweltkontrolle;
Subject: propose AIR quality as a topic for the 10 th ENCORE conference 2012?

Attachments: Digifyler Encore Conference_1.pdf



Digifyler Encore
Conference_1....

Dear colleagues from AIR,
the ENCORE Conference 2012 will take place in September in NL. Should we try to raise the awareness inside ENCORE to the air quality topic as probably most of our regions are members of ENCORE anyway? Through ENCORE we could put air quality on the agenda of quite a big group of ministers and regional administrations. We could contact the organizers to see if they are willing to put air quality on the agenda of this conference. Timing would be very good I suppose.

Folco, would you please put this topic on the agenda to be discussed at our next meeting as well?

The CdR will discuss air quality (draft of Lamers report) for the first time on 29 November during the committee meeting. In case you do have a member participating in that meeting it could be useful to inform them about our activities and needs.

Best regards

[REDACTED]
Steiermark office
[REDACTED]
Dep. Director
Av. de Tervuren 82-84
B-1040 Brussels
[REDACTED]

<http://www.europa.steiermark.at/cms/ziel/42352729/DE/>

-----Ursprüngliche Nachricht-----

[REDACTED]@drenthe.nl]
Gesendet: Mittwoch, 16. November 2011 13:24

[REDACTED]




Betreff: 10 th ENCORE conference 2012 announcement

Dear sir, madam


Established in 1993, the Environmental Conference of the Regions of Europe (ENCORE) is a network of 111 European Regional Governments. The purpose of ENCORE is to promote sustainable development, exchange information, contribute to a better understanding and implementation of the European environmental policy and share opinions on EU environmental policy. Once every two years a conference aimed at regional environmental ministers is organized. The aim of the 10th ENCORE Conference is to stimulate a political debate on environmental policy measures, which can help to increase awareness on soil, sustainable energy and climate change, which topics are also closely related to biodiversity and water management. The conference will take place the 21st of September 2012 in Drenthe (The Netherlands). Could you pass on the enclosed preliminary announcement of the conference to your environmental minister. More information about ENCORE in general can be found on www.encoreweb.org. The official invitation will be sent at the end of February. Registration will be open from that date.

Best regards,

 presidency of ENCORE


Provincie Drenthe

Afdeling ROMN/ Spatial development, Environment and Nature Team bodem, klimaat en energie/Soil, climate change and energy

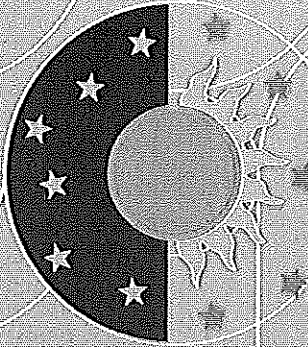


This message has been scanned for viruses.

Click

<https://www.mailcontrol.com/sr/0nrobCM+iYvcohtw78djyQR5jZAweoLi7wuPG863JAcvU+ohkU2Kd7sbk9K8REHRelryZub5DyNfAchUXJwv+Q==> to report this email as spam.

ASSEN
THE NETHERLANDS
20-22 SEPTEMBER
2012



ENCORE

HELP
SAVE
THE PLANET,
SAVE
THE DATE!



CONFERENCE 2012

Help
save
the planet,
save
the date!

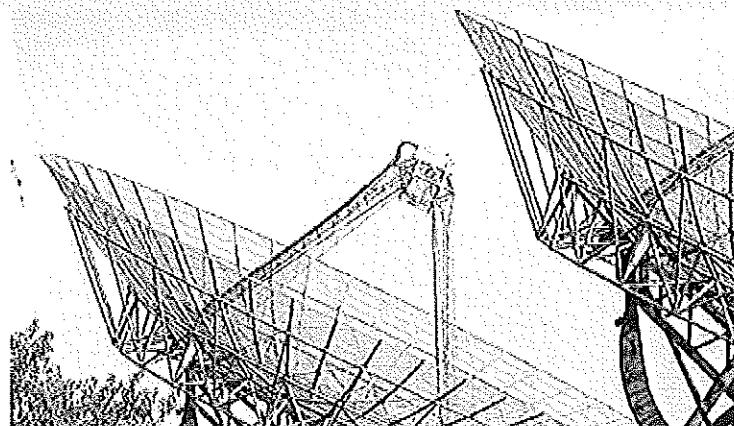
ENCORE Conference 2012

The Netherlands/Assen, 20-22 September 2012

10th Environmental conference of the regions of Europe
soil, energy and climate change

Working apart together

The provinces of Drenthe, Fryslân and Groningen, in the northern part of the Netherlands, are very pleased to invite all ministers and political leaders in the environmental field from all the regions within the European Union to take part in the 10th edition of the **ENCORE Conference**. This conference is co-funded by the **Association of Dutch Provinces (IPO)**.



Drenthe, Fryslân and Groningen are well-known for their knowledge of water management, soil protection, sustainable energy, combatting climate change and nature conservation.

Conference programme

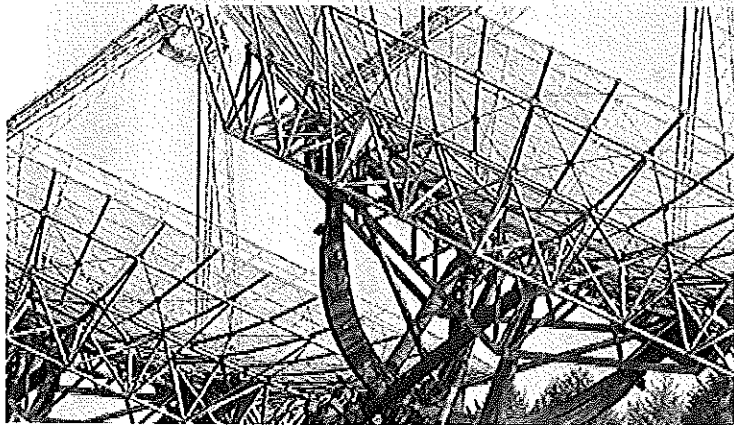
The 10th ENCORE Conference is dedicated to political cooperation between the regional Environment Ministers of the European Union. Environment Ministers and political leaders can and will share experiences, express their intentions and give a formal start to actions. The conference will introduce a unique and innovative way of 'working apart together' by building alliances on these topics. So ... save the date!

Established in 1993, ENCORE is an important political forum of all the regional Environment Ministers and the political leaders of the European Union, that meets every two years. 111 regions are part of the ENCORE network.

In agreement with the European Commission, ENCORE aims to:

- to contribute to the effective implementation of EU environmental policy
- to improve environmental governance and sustainable development in the regions of Europe
- to cooperate closely together for a sustainable future.

Soil, energy, climate change, biodiversity, water and resource efficiency are the important topics in the EU today. Regions play an important role in executing EU policies in these fields. Reason enough for environmental ministers to meet, to exchange information, to discuss and to cooperate on these topics.



The conference will be organized with the utmost care for the environment.

Who is addressed?

Regional ministers of the environment, representatives of European regions, members of the EU institutions.

Contact

For further information, please contact:

Provincie Drenthe
Jaap Kramer, Jaap Braam and Judith Anneveldt
Postbus 122 - 9400 AC Assen - the Netherlands
+31 592 36 58 22
encore@drenthe.nl

Thursday evening, 20 September

Registration and reception

Friday, 21 September

Plenary session

Presentations and workshops; building alliances

Plenary statements and declarations (Speech Act)

Saturday, 22 September

Excursions, study visits

More details will be announced shortly.

Registration starts in February 2012.

www.provincie.drenthe.nl/encore (conference website)

www.encoreweb.org (official ENCORE website)



provinsje fryslân
provincie fryslân

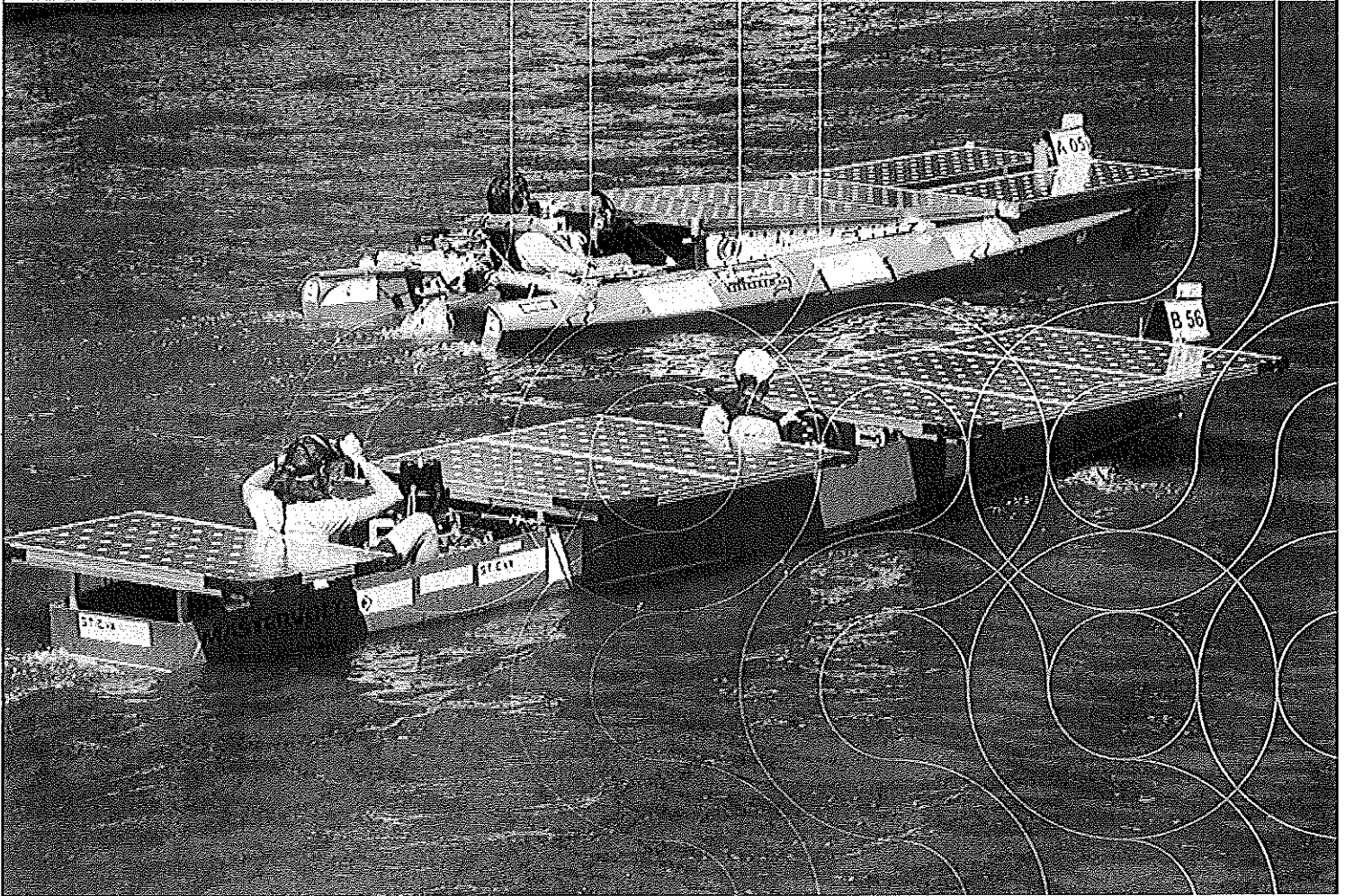


provincie
 groningen

provincie Drenthe

Interprovinciaal Overleg





Albert Chan

From: [REDACTED]@NL-PROV.EU
Sent: 18 November 2011 09:26
To: [REDACTED]
Cc: [REDACTED]

Subject: Re: propose AIR quality as a topic for the 10 th ENCORE conference 2012?

Dear all,

I have checked with the organisation in the NL if they have some topics in mind already. Hopefully I can let you know the answer soon.

Met vriendelijke groeten,
Yours sincerely,

[REDACTED]
Representative of the Province of Flevoland

Regio Randstad
Huis van de Nederlandse Provincies
new address: Trierstraat 61
B 1040 Brussel

[REDACTED]
Flevoland: Room for Solutions!

[REDACTED]

Date: 17-11-2011 17:11
Subject: propose AIR quality as a topic for the 10 th ENCORE conference 2012?

Dear colleagues from AIR,
the ENCORE Conference 2012 will take place in September in NL. Should we try to raise the awareness inside ENCORE to the air quality topic as probably most of our regions are members of ENCORE anyway? Through ENCORE we could put air quality on the agenda of quite a big group of ministers and regional

09/10/2012

administrations. We could contact the organizers to see if they are willing to put air quality on the agenda of this conference. Timing would be very good I suppose.

Folco, would you please put this topic on the agenda to be discussed at our next meeting as well?

The CdR will discuss air quality (draft of Lamers report) for the first time on 29 November during the committee meeting. In case you do have a member participating in that meeting it could be useful to inform them about our activities and needs.

Best regards

Steiermark office

Dep. Director

Av. de Tervuren 82-84

B-1040 Brussels

Tel. [REDACTED]

Fax [REDACTED]

<http://www.europa.steiermark.at/cms/ziel/42352729/DE/>

Ursprüngliche Nachricht

[REDACTED]@drenthe.nl]

Gesendet: Mittwoch, 16. November 2011 13:24

Betreff: 10 th ENCORE conference 2012 announcement

Dear sir, madam

Established in 1993, the Environmental Conference of the Regions of Europe (ENCORE) is a network of 111 European Regional Governments. The purpose of ENCORE is to promote sustainable development, exchange information, contribute to a better understanding and implementation of the European environmental policy and share opinions on EU environmental policy. Once every two years a conference aimed at regional environmental ministers is organized. The aim of the 10th ENCORE Conference is to stimulate a political debate on environmental policy measures, which can help to increase awareness on soil, sustainable energy and climate change, which topics are also closely related to biodiversity and water management. The conference will take place the 21st of September 2012 in Drenthe (The Netherlands). Could you pass on the enclosed preliminary announcement of the conference to your environmental minister. More information about ENCORE in general can be found on www.encoreweb.org. The official invitation will be sent at the end of February. Registration will be open from that date.

Best regards,

██████████ presidency of ENCORE

██████████
Provincie Drenthe

Afdeling ROMN/ Spatial development, Environment and Nature Team bodem, klimaat en energie/Soil, climate change and energy
██████████

09/10/2012

[attachment "Digiflyer Encore Conference_1.pdf" deleted by [REDACTED] NL-PROV]

This message has been scanned for viruses.

Click [here](#) to report this email as spam.

Albert Chan

From: [redacted]@NL-PROV.EU
Sent: 18 November 2011 15:10
To: [redacted]
Cc: [redacted]

Subject: RE: propose AIR quality as a topic for the 10 th ENCORE conference 2012?

I just recieved a reply, that Air Quality is not a topic that is on the radar of the organisation right now, so if we want to push it, we should do it together.

Yours sincerely,

[redacted]
Representative of the Province of Flevoland

Regio Randstad
Huis van de Nederlandse Provincies
new address: Trierstraat 61
B 1040 Brussel

[redacted]
Flevoland: Room for Solutions!

[redacted]
Date: 18-11-2011 13:50
Subject: RE: propose AIR quality as a topic for the 10 th ENCORE conference 2012?

Sorry for duplication I had not properly read [redacted] email proposing the same thing like my previous email and was a bit confused with the randstad email.

Maybe this is another point for the agenda then to sort out communication in this group because the bulk of emails exchanged is creating a certain fatigue

Thanks
[redacted]

-----Original Message-----
[redacted]@stmk.gv.at
Sent: 17 November 2011 17:11

[redacted]
Subject: propose AIR quality as a topic for the 10 th ENCORE conference 2012?

Dear colleagues from AIR,
the ENCORE Conference 2012 will take place in September in NL. Should we try to raise the awareness inside ENCORE to the air quality topic as probably most of our regions are members of ENCORE anyway? Through ENCORE we could put air quality on the agenda of quite a big group of ministers and regional administrations. We could contact the organizers to see if they are willing to put air quality on the agenda of this conference. Timing would be very good I suppose.

[redacted] would you please put this topic on the agenda to be discussed at our next meeting as well?

The CdR will discuss air quality (draft of Lamers report) for the first time on 29 November during the committee meeting. In case you do have a member participating in that meeting it could be useful to inform them about our activities and needs.

Best regards

09/10/2012

[Redacted]

Steiermark office

[Redacted]

<http://www.europa.steiermark.at/cms/ziel/42352729/DE/>

-----Ursprüngliche Nachricht-----

[Redacted]@drenthe.nl]

Gesendet: Mittwoch, 16. November 2011 13:24

[Large redacted block]

Betreff: 10 th ENCORE conference 2012 announcement

Dear sir, madam

Established in 1993, the Environmental Conference of the Regions of Europe (ENCORE) is a network of 111 European Regional Governments. The purpose of ENCORE is to promote sustainable development, exchange information, contribute to a better understanding and implementation of the European environmental policy and share opinions on EU environmental policy. Once every two years a conference aimed at regional environmental ministers is organized. The aim of the 10th ENCORE Conference is to stimulate a political debate on environmental policy measures, which can help to increase awareness on soil, sustainable energy and climate change, which topics are also closely related to biodiversity and water management. The conference will take place the 21st of September 2012 in Drenthe (The Netherlands). Could you pass on the enclosed preliminary announcement of the conference to your environmental minister. More information about ENCORE in general can be found on www.encoreweb.org. The official invitation will be sent at the end of February. Registration will be open from that date.

Best regards,

[Redacted] presidency of ENCORE

[Redacted]
Provincie Drenthe

Afdeling ROMN/ Spatial development, Environment and Nature Team bodem, klimaat en energie/Soil, climate change and energy

[Redacted]

This message has been scanned for viruses.

Click

<https://www.mailcontrol.com/sr/0nrobCM+iYvcohtw78djyQR5jZAweoLi7wuPG863JAcvU+ohkU2Kd7sbk9K8REHReIryZub5DyNfAchUXJwv+Q==>
to report this email as spam.

Join Team London!

Team London is the Mayor's action plan to focus volunteering effort where it is needed most - to cut crime, make life better for Londoners and give more opportunities to our young people.


Find out how you can get involved at
<http://www.london.gov.uk/teamlondon>

GREATER LONDON AUTHORITY

EMAIL NOTICE:

The information in this email may contain confidential or privileged materials.
Please read the full email notice at <http://www.london.gov.uk/email-notice>

Albert Chan

From: [REDACTED]@nl-prov.eu
Sent: 21 November 2011 15:02
To: [REDACTED]
Cc: [REDACTED]@nl-prov.eu
Subject: Randstad reaction on AIR consultation EC 18 october 
Attachments: 111014 P4 input consultatie EC luchtkwaliteit DEF.pdf; 111110 Speakingnote Bliet AIR Jacki Davis DEF.docx

Dear [REDACTED]

As agreed in today's meeting, please find attached the reaction the Randstad provinces gave on the AIR consultation of the Commission on the 18th of October.

We are still working on the consultation of the CoR.

Please find also the speaking note of our politician Anne Bliet (that is the document you expect to receive from [REDACTED]).

I really wish you good luck, but I think we made the right choice starting with the paper and finishing it in a first draft by the end of December.

It would be good having the list with all action point from this morning. So that we will be well prepared for our next meeting the 1st of dec.

Kind regards and good luck with all contributions!

[REDACTED]
Regio Randstad Brussel
p/a Huis van de Nederlandse Provincies
Rue de Treves/Trierstraat 59-61
B-1040 Brussels Belgium

[REDACTED]
www.randstadregion.eu

.....
This message has been scanned for viruses.

Click [here](#) to report this email as spam.
.....

Albert Chan

From: [REDACTED]@vleva.eu]

Sent: 21 November 2011 16:13

To: [REDACTED]

Subject: audio fragment of the political debate - priorities for each region

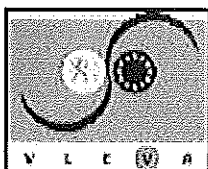
Dear all,

For point 14 of the action programme that [REDACTED] sent out I suggest that each region listens to the political debate and filters what her/his politician has said. If this is more than has been sent to Jacki Davis in the preparation of the event, please send it to [REDACTED] by November 25. I'm sorry but I can not find the time to do this for the whole debate.

The audio fragment of the debate will be on our website (<http://en.vleva.eu/air>) during the day of tomorrow and I will bring the copies of the audio by next meeting.

Thank you,
Kindest,

[REDACTED]
Liaison Officer
vleva - Liaison Agency Flanders - Europe
Kortenbergsaan 71 - B-1000 Brussels



-----Oorspronkelijk bericht-----

Van: [REDACTED] [REDACTED]@london.gov.uk]

Verzonden: maandag 21 november 2011 15:28

[REDACTED]
Onderwerp: Today's agenda

Hi all,

Please find attached the action points for next couple of weeks, as discussed at the

09/10/2012

meeting this morning.
Next Meeting:1 December, Piedmonte office

Thanks

[REDACTED]
[REDACTED]
Senior EU Policy Officer

GREATER LONDON AUTHORITY
[REDACTED]

www.london.gov.uk

Join Team London!

Team London is the Mayor's action plan to focus volunteering effort where it is needed most - to cut crime, make life better for Londoners and give more opportunities to our young people.

Find out how you can get involved at
<http://www.london.gov.uk/teamlondon>

GREATER LONDON AUTHORITY

EMAIL NOTICE:

The information in this email may contain confidential or privileged materials.
Please read the full email notice at <http://www.london.gov.uk/email-notice>

.....
This message has been scanned for viruses.

Click [here](#) to report this email as spam.
.....

Albert Chan

From: [redacted]@vlewa.eu]

Sent: 21 November 2011 16:15

To: [redacted]

Subject: Greenweek date + theme

Dear all,

Sorry to harass you with another email but the dates and theme of Greenweek 2012 is already online:

<http://ec.europa.eu/environment/greenweek/>

It is water as we thought and it will take place from 22 to 25 May 2012.

I wish you a nice evening,

Van: [redacted] [mailto:[redacted]@london.gov.uk]

Verzonden: maandag 21 november 2011 17:10

Onderwerp: Re: R: AIR contact list as outlook contact list

All,

As discussed this morning please do not send general emails to everyone. Anyone having a remark or comment about this mailing list please ONLY contact [redacted] who is the owner of this list and who should get us an up-to-date list eventually when everyone commented.

Many thanks

Sent from my BlackBerry Wireless Device

From: [redacted]@Regione.Emilia-Romagna.it]

Sent: Monday, November 21, 2011 03:55 PM

09/10/2012

[REDACTED]

Subject: R: AIR contact list as outlook contact list

Dear colleagues,

my email address is not correct. Please replace it with: [REDACTED]

romagna.it

Our second email (the general one) to be added to this list is: [REDACTED]

romagna.it

Please use always both of them.

Thanks in advance.

Regards,

[REDACTED]

Regione Emilia-Romagna
Servizio di collegamento con l'Unione Europea
19, Avenue de l'Yser
1040 Bruxelles – Belgio

[REDACTED]

<http://www.spazioeuropa.it/ufficiobruelles>

Da: [REDACTED]

Brüssel

Inviato: lunedì 21 novembre 2011 16.50

[REDACTED]

Oggetto: AIR contact list as outlook contact list

Dear colleagues,

Since some of you have experienced problems with opening the formerly attached outlook address file, I am sending you the contact list in word format.

Best regards,

[REDACTED]

Steiermark-Büro
avenue de Tervuren 82-84
B-1040 Bruxelles

09/10/2012

[REDACTED]

web: www.europa.steiermark.at

Von: [REDACTED]
Gesendet: Montag, 21. November 2011 16:04

[REDACTED]

Betreff: AIR contact list as outlook contact list

Dear colleagues

As agreed this morning I am sending you the air contact list (as outlook list) for our group. In case you would like to have some changes please send them to me and I will send an final updated list to everyone.

Best wishes

[REDACTED]

Steiermark office

[REDACTED]

*Dep. Director
Av. de Tervuren 82-84
B-1040 Brussels*

[REDACTED]

<http://www.europa.steiermark.at/cms/ziel/42352729/DE/>

This message has been scanned for viruses.

Click [here](#) to report this email as spam.

Join Team London!

Team London is the Mayors action plan to focus volunteering effort where it is needed most - to cut crime, make life better for Londoners and give more opportunities to our young people.

Find out how you can get involved at
<http://www.london.gov.uk/teamlondon>


GREATERLONDONAUTHORITY

EMAIL NOTICE:

The information in this email may contain confidential or privileged materials. Please read the full email notice at <http://www.london.gov.uk/email-notice>

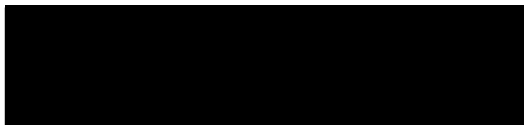
09/10/2012

Albert Chan

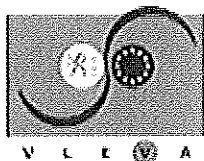
From: [redacted]@vleva.eu]
Sent: 21 November 2011 16:29
To: [redacted]
Subject: Written contributions of the regions for the political debate of November 10 
Attachments: Baden-Wuerttemberg.doc; Catalunya.docx; Emilia-Romagna.docx; Flanders.docx; Greater London Authority.docx; Hessen.docx; Lombardia.docx; NRW.docx; Randstad.docx; Steiermark.docx; Veneto; Piemonte.docx

Dear [redacted]

In attachment all the contributions of the regions that I gathered and sent to Jacki Davis.
Kindest,



Liaison Officer
vleva - Liaison Agency Flanders - Europe
Kortenberglaan 71 - B-1000 Brussels



This message has been scanned for viruses.
Click [here](#) to report this email as spam.

Albert Chan

From: [REDACTED]@regione.lombardia.it
Sent: 21 November 2011 16:38
To: [REDACTED]

Cc:
Subject: MoU AIR to be sent to MEPs Envi Committee
Importance: High

Dear all,
in order to prepare our job with the European Parliament [REDACTED] would like to send, on behalf of AIR Group, the MoU to all the MEPs members of the Envi Committee.
Do you agree on that?

The email text could be
"Dear MEPs, Members of the ENVI Committee is an honour to inform you that the group Air-Quality Initiative of Regions, composed of Baden-Württemberg, Catalunya, Emilia-Romagna, Greater London, Hessen, Lombardia, North Rhine-Westphalia, Piemonte, Randstad, Steiermark, Veneto and Vlaanderen has signed a Memorandum of Understanding the last 10th November.

Our aim, in the framework of the revision of Directive 2008/50 on Air Quality, is:

Share information about best practices, scientific research results, and possibly take collaborative action;

Work together on a position paper aiming to contribute to the wide European debate which has started on the Air Quality issues;

Feed the specific regional perspectives in the Air Quality Directive's review by proactively working with all European Institutions involved in the revision process.

I am sure we can have the chance to exchange opinion on this issue during the revision process and therefore I send you the MoU official text.

We are at your disposal for any further information about our activities.

Best regards
[REDACTED]

Please let me know asap your comments
Thanks and best regards
[REDACTED]

Lombardy Region Delegation

Tel: [REDACTED]

Fax: [REDACTED]

1/3 Pl. du Champ de Mars
1050 Bruxelles

This message has been scanned for viruses.

Click <https://www.mailcontrol.com/sr/92aZOeTYTovTndxI!oX7UpuxbmA1KaZkTGatNcfGGHtmOrpDRmXzMNG7AgRTOCwFtgEmSj0QtNWFfmYpsSvVwQ==> to report this email as spam.

Albert Chan

From: [REDACTED]@stmk.gv.at]

Sent: 22 November 2011 08:50

To: [REDACTED]

Subject: ENCORE for AIR, contact details and proposal on how to go on

Dear colleagues, here is the promised information about ENCORE:

<http://www.encoreweb.org/>

I would like to suggest the following procedure:

We all contact our Members in the steering group (every MS has one region that is member of this group) to inform them about AIR and our MoU. We ask our Ministers to write a letter to the Co Presidents informing them about our problems and the upcoming review. One of the main tasks of ENCORE is exchange of best practice. We could inform them about our best practices (presentations from the conference) and suggest to put the topic on the agenda for Sept 2012, as 2013 will be the year of air quality.

Let's discuss this at our next meeting

Contact details of the Co-Presidents and Steering group:

Co-Presidents 2010 - 2012:

DRENTHE (2012 conference host)

Ms. Tanja Klip-Martin

Member of the Executive Board of the Province of Drenthe

WARMIA-MAZURY (2010 conference host)

Mr. Jaroslaw Słoma

Vice-Marshall of the Warmińsko-Mazurskie Voivodeship

Steering group:

Co presidency:

Joop Kramer, Gjalt Gjaltema and Judith Anneveldt: chairs Province of Drenthe, the Netherlands

Agnieszka Pawlicka and Hanna Wisniewska: chairs Warmia-Mazury Region, Poland

Members:

Moreno Mugelli Tuscany Region, Italy

09/10/2012

Natalia Vera Aragon Region, Spain

Enrique Urrutia Basque Country, Spain

Barbara Pucker State of Carinthia, Austria

Rene Poismans Walloon Region, Belgium

Sven Swedberg Västra Götaland, Sweden

Per Hörberg Västra Götaland, Sweden

Gunnar Fackel Jämtland Region, Sweden

Thomas Byrne South-East Region, Ireland

Fiona Page Scotland, United Kingdom

Sabine Islebe Free State of Bavaria, Germany

Uwe Wolf North Rhine-Westphalia, Germany

Heikki Pusa Häme Region, Finland

Mirja Lumialho-Suomi Häme Region, Finland

Rita Knutina Jūrmala City, Latvia

Marinel Kovacs Maramureş County, Romania

Kaja Lotman Hiiu-Lääne-Saare region, Estonia

Veronika Berková Pilsen, Czech Republic

Petr Smutný Pilsen, Czech Republic

Silmas Elnikis Tauragė County, Lithuania

Rolf Johnsen Central Denmark, Denmark

Jes Pedersen Central Denmark, Denmark

Permanent secretary:

Permanent Secretariat of ENCORE

The ENCORE Secretariat is permanently managed by the Spanish region of Aragon, appointed to that task by Ministers' consensus at the 2010 ENCORE Conference. ■ Mr. Alfredo Boné, Minister for the Environment of the Government of Aragon.

Contact details:

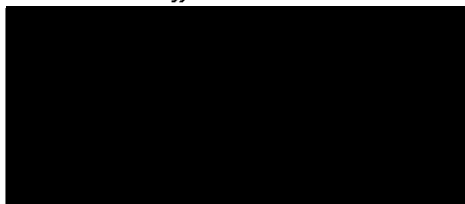
CIAMA - International Centre for Water and Environment

Website ENCORE: www.encoreweb.org

09/10/2012

Website Government Aragon: www.aragon.es

Steiermark office



<http://www.europa.steiermark.at/cms/ziel/42352729/DE/>

This message has been scanned for viruses.

Click [here](#) to report this email as spam.

Albert Chan

From: [REDACTED]@regione.piemonte.it

Sent: 22 November 2011 14:05

To: [REDACTED]

Subject: Transparency Register meeting

Dear [REDACTED] and [REDACTED]

As agreed I called [REDACTED] HoU B5, unit in charge of the transparency register.

Looking at our availability I set an appointment for Monday the 28th at 9,30 at the Berlaymont in order to discuss all the details we need to know for the registration.

Please confirm your attendance to the meeting.

Best regards.

p.s. seen that if anything change during the week end I won't be able to prevent you at your office, I ask you to leave me a mobile phone number, if this is not a problem.

[REDACTED]
Regione Piemonte
Gabinetto della Presidenza della Giunta regionale
Coordinamento delle Politiche Comunitarie - Ufficio di Bruxelles
62, rue du Trône
1050 - Bruxelles

[REDACTED]
www.regione.piemonte.it

Il presente messaggio, corredato degli eventuali allegati, contiene informazioni da considerarsi strettamente riservate e confidenziali.

Ne è vietato l'uso improprio, la diffusione, la distribuzione o la riproduzione da parte di altre persone e/o entità diverse da quelle specificate.

Qualora lo abbiate ricevuto per errore, vi preghiamo di distruggere il messaggio, comunicando l'errata ricezione tramite il reply all'indirizzo mittente.

.....
.....
This message has been scanned for viruses.

Click [here](#) to report this email as spam.

Albert Chan

From: [REDACTED]

Sent: 22 November 2011 14:52

To: [REDACTED]

Cc:

Subject: AIR Contact list (updated and final version)

Attachments: AIR Group.doc

Dear colleagues,

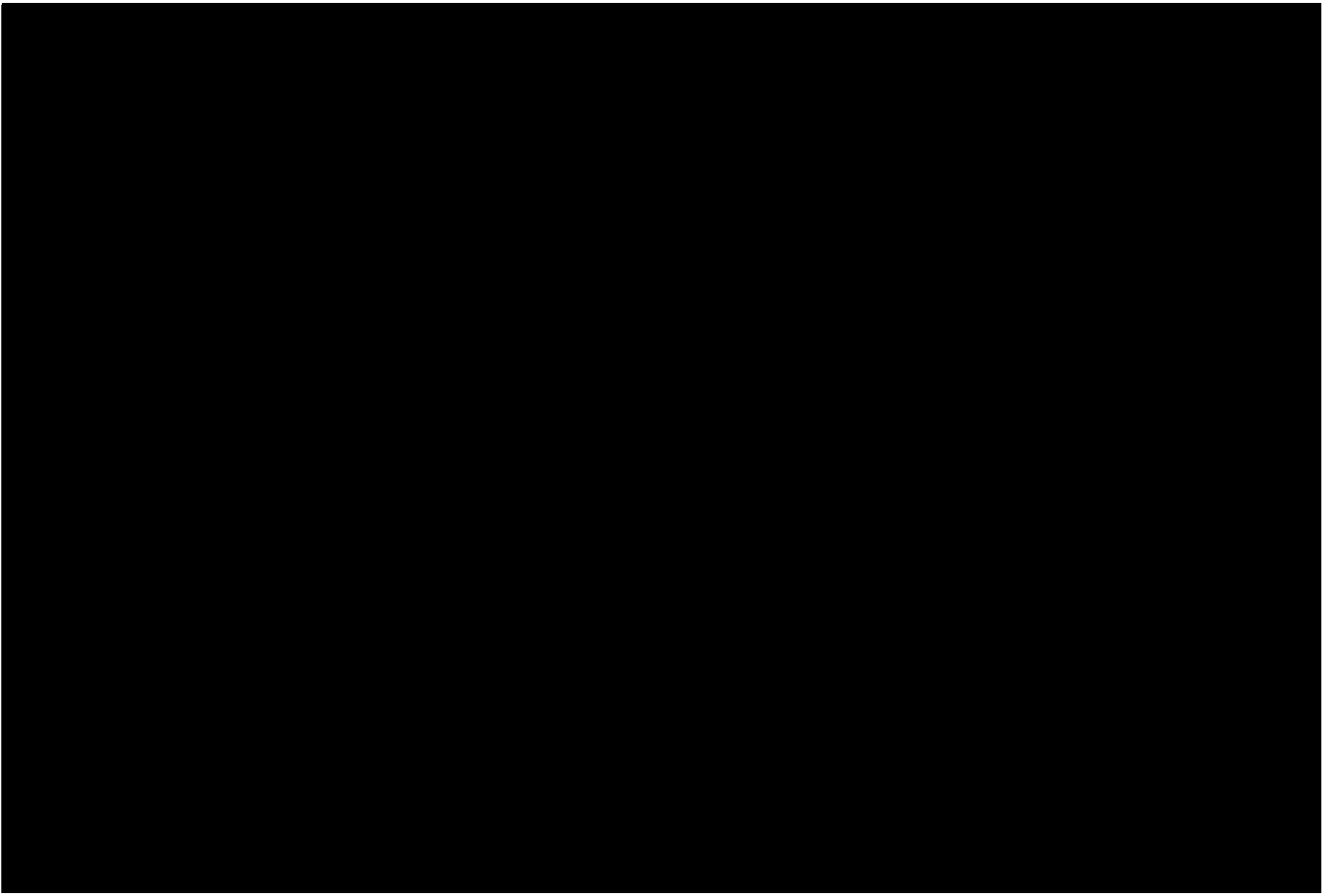
Please find attached our updated and final version of the AIR contact list.

Best regards,

[REDACTED]

web: www.europa.steiermark.at

.....
This message has been scanned for viruses.
Click [here](#) to report this email as spam.
.....



Albert Chan

From: [REDACTED]@vlewa.eu]
Sent: 22 November 2011 15:41
To: [REDACTED]

Cc:
Subject: RE: MoU AIR to be sent to MEPs Envi Committee

Dear [REDACTED] dear all,

I also talked to [REDACTED] about this and we, just like I imagine other regions might, prefer to inform the own MEP's (members and substitutes) and perhaps refer to earlier meetings. I suggest we put this on the agenda for the meeting of next Thursday?

Kindest,
[REDACTED]

-----Oorspronkelijk bericht-----

Van: [REDACTED]@regione.lombardia.it]
Verzonden: maandag 21 november 2011 17:38

[REDACTED]

Onderwerp: MoU AIR to be sent to MEPs Envi Committee
Urgentie: Hoog

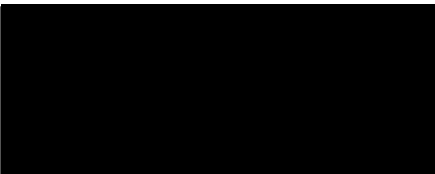
Dear all,
in order to prepare our job with the European Parliament Gianlorenzo would like to send, on behalf of AIR Group, the MoU to all the MEPs members of the Envi Committee.
Do you agree on that?

The email text could be
"Dear MEPs, Members of the ENVI Committee is an honour to inform you that the group Air-Quality Initiative of Regions, composed of Baden-Württemberg, Catalunya, Emilia-Romagna, Greater London, Hessen, Lombardia, North Rhine-Westphalia, Piemonte, Randstad, Steiermark, Veneto and Vlaanderen has signed a Memorandum of Understanding the last 10th November.
Our aim, in the framework of the revision of Directive 2008/50 on Air Quality, is:

- Share information about best practices, scientific research results, and possibly take collaborative action;
- Work together on a position paper aiming to contribute to the wide European debate which has started on the Air Quality issues;
- Feed the specific regional perspectives in the Air Quality Directive's review by proactively working with all European Institutions involved in the revision process.

I am sure we can have the chance to exchange opinion on this issue during the revision process and therefore I send you the MoU official text.
We are at your disposal for any further information about our activities.
Best regards
[REDACTED]

Please let me know asap your comments
Thanks and best regards
[REDACTED]



1/3 Pl. du Champ de Mars
1050 Bruxelles

This message has been scanned for viruses.

Click [https://www.mailcontrol.com/sr/YtOOSVGzLDvTndxll
oX7UvTYI8Dvcdp060zmEc6DvUy1qW6PDKQDa888Lm9yQBoEu5lmlLqt6hwpdY6WjzZSeg==](https://www.mailcontrol.com/sr/YtOOSVGzLDvTndxll
oX7UvTYI8Dvcdp060zmEc6DvUy1qW6PDKQDa888Lm9yQBoEu5lmlLqt6hwpdY6WjzZSeg==) to report this email as
spam.

Albert Chan

From: [REDACTED]@lv-bruessel.hessen.de
Sent: 22 November 2011 15:57
To: [REDACTED]

Cc:
Subject: AW: MoU AIR to be sent to MEPs Envi Committee

Dear All,

I agree with [REDACTED] opinion. I will send our MoU not before January, because Mr. Leinen, the Chair of ENVI goes to Durban and he will do now Climate Policy. And now, the Commission is presenting documents each day. So our MoU will not get the attention as it gets as in the beginning of the new year. As you see the working programme of the Commission, the Nec-Directive will reviewed in 2013. So let's discuss next meeting - and I hope I'm able to come and no Prime Minister is here in Brussels or so.

Best regards

[REDACTED]
Referentin für Umwelt, Energie,
Landwirtschaft und Verbraucherschutz

Vertretung des Landes Hessen bei der EU
19, Avenue de l'Yser
1040 Brüssel

-----Ursprüngliche Nachricht-----

Von: [REDACTED]@vleva.eu]
Gesendet: Dienstag, 22. November 2011 16:41

[REDACTED]
Betreff: RE: MoU AIR to be sent to MEPs Envi Committee

Dear [REDACTED] dear all,

I also talked to [REDACTED] about this and we, just like I imagine other regions might, prefer to inform the own MEP's (members and substitutes) and perhaps refer to earlier meetings. I suggest we put this on the agenda for the meeting of next Thursday?

Kindest,
[REDACTED]

-----Oorspronkelijk bericht-----

Van: [REDACTED]@regione.lombardia.it]
Verzonden: maandag 21 november 2011 17:38

[REDACTED]
CC: [REDACTED]

Onderwerp: MoU AIR to be sent to MEPs Envi Committee
Urgentie: Hoog

Dear all,
in order to prepare our job with the European Parliament Gianlorenzo would like to send, on behalf of AIR Group, the MoU to all the MEPs members of the Envi Committee.
Do you agree on that?

The email text could be
"Dear MEPs, Members of the ENVI Committee is an honour to inform you that the group Air-Quality Initiative of Regions, composed of Baden-Württemberg, Catalunya, Emilia-Romagna, Greater London, Hessen, Lombardia, North Rhine-Westphalia, Piemonte, Randstad, Steiermark, Veneto and Vlaanderen has signed a Memorandum of Understanding the last 10th November.
Our aim, in the framework of the revision of Directive 2008/50 on Air Quality, is:

- Share information about best practices, scientific research results, and possibly take collaborative action;
- Work together on a position paper aiming to contribute to the wide European debate which has started on the Air Quality issues;
- Feed the specific regional perspectives in the Air Quality Directive's review by proactively working with all European Institutions involved in the revision process.

I am sure we can have the chance to exchange opinion on this issue during the revision process and therefore I send you the MoU official text.
We are at your disposal for any further information about our activities.
Best regards

[REDACTED]

Please let me know asap your comments
Thanks and best regards

[REDACTED]

[REDACTED]

Lombardy Region Delegation

[REDACTED]

1/3 Pl. du Champ de Mars
1050 Bruxelles

This message has been scanned for viruses.

Click <https://www.mailcontrol.com/sr/l8f10oj6qV3Tndxll>
oX7UjKbyM52PCsqpfkP504MSdlaWX3E9LyXkG6Sa1VmWiu7u5lmlLqt6hwpdY6WjzZSeg== to report this email as spam.

Albert Chan

From: [REDACTED]@regione.lombardia.it
Sent: 24 November 2011 16:04
To: [REDACTED]
Cc: [REDACTED]
Subject: RE: Consultation on EU air quality legislation - Regione Lombardia

Attachments: Position paper of Regione Lombardia on CSF_EN_20110511.pdf; ECRN position on CSF.doc; note ECRN_Reach_for VP_EN_20110603.doc



Position paper of Regione Lomb... ECRN position on note ECRN_Reach_ CSF.doc (60 K... for VP_EN_201...

I send you 3 position paper we made this year, I hope they can help you.
Ciao

(See attached file: Position paper of Regione Lombardia on CSF_EN_20110511.pdf)(See attached file: ECRN position on CSF.doc)(See attached file: note ECRN_Reach_for VP_EN_20110603.doc)

[REDACTED]
Lombardy Region Delegation
[REDACTED]

1/3 Pl. du Champ de Mars
1050 Bruxelles

Thank you [REDACTED] This is useful, it would be useful if you had a position paper too.
[REDACTED]

-----Original Message-----

From: [REDACTED]@regione.lombardia.it
[mailto:[REDACTED]@regione.lombardia.it]
Sent: 24 November 2011 16:33
To: [REDACTED]
Cc: [REDACTED]@regione.lombardia.it
Subject: Consultation on EU air quality legislation - Regione Lombardia

Dear [REDACTED],
as agreed please find enclosed the document of Regione Lombardia for the Air Quality Consultation.
Ciao

[REDACTED]
Lombardy Region Delegation
[REDACTED]

1/3 Pl. du Champ de Mars
1050 Bruxelles
(See attached file: Output compilazione - Consultation on EU air quality
legislation_12ott11.docx)

This message has been scanned for viruses.

Click
<https://www.mailcontrol.com/sr/oBEb9tVSC8HTndxll0X7UhdcvSFje8hNluYNSIGF2hD0VDdZGAG5nfrgpvKD7Lf9rZT7+67OTz5Gp10b+rkp2Q==>
to report this email as spam.

Join Team London!

Team London is the Mayor's action plan to focus volunteering effort where it is needed most - to cut crime, make life better for Londoners and give more opportunities to our young people.

Find out how you can get involved at
<http://www.london.gov.uk/teamlondon>

GREATER LONDON AUTHORITY

EMAIL NOTICE:
The information in this email may contain confidential or privileged materials.
Please read the full email notice at <http://www.london.gov.uk/email-notice>



Regione Lombardia

**THE LOMBARDY REGION'S POSITION ON THE
FUTURE EUROPEAN RESEARCH AND INNOVATION
PROGRAMME (COMMON STRATEGIC
FRAMEWORK – CSF)**

Contents

1. INTRODUCTION.....	3
2. POLITICAL OBJECTIVES.....	3
2.1. The European Union at the centre of global scenarios.....	3
2.2. The role of Regions in research and innovation policies	4
2.3. Research policies and cohesion policies	6
2.4. Alliance networks and European global foresight	7
3. PRIORITIES.....	7
3.1. Objectives.....	8
3.2. A change in continuity.....	8
3.3. Simplification.....	9
3.4. Joint Programming Initiatives	10
3.5. Research Driver Innovation.....	10
3.6. The role of basic (curiosity driven) research.....	12
3.7. Business involvement: the role of SMEs.....	12
3.8. Extra-European dimension of the projects	14
4. TOOLS.....	15
4.1. Public-private partnerships.....	15
4.2. Venture capital.....	16
4.3. Research vouchers	16
4.4. State aid	17
5. ASSESSMENT.....	18
6. PROGRAMME FLEXIBILITY.....	19
7. POLICY COHESION AT EUROPEAN LEVEL.....	20



1. INTRODUCTION

The strategy and objectives outlined by Europe 2020 and the "Common Strategic Framework" put forward by the Commission in the recent Green Paper open a major debate on the future of European research and innovation. The objective, which is shared by the Lombardy Region, is to pursue a sustainable growth of the European system through the creation of a **consistent set of support tools along the whole "Innovation chain"**, from essential research to the launch of innovative products and services on the market.

In this context the entire architecture of the future strategic framework needs to be developed in order to facilitate a **simplified, coordinated and harmonised multi-disciplinary approach**, which is able to identify, tackle and possibly solve in a positive and effective fashion the social and economic challenges faced by growth, and at the same time, capable of adapting to changes and unforeseen situations that inevitably interfere with planned choices.

Today, Research and Innovation are yet to be perceived as an economic value for citizens, businesses and competitive development within the territory, capable of creating wealth and prosperity for the community. This perception should be counteracted also through the new *CSF (Common Strategic Framework)*.

Translating these general principles into actual choices, making them consistent with the many stakeholders and possible different interests and expectations, is in turn a challenge that should **see the Regions as a preferred contact** suited to identifying objectives, generating favourable context conditions, activating forms of cooperation, mobilising resources and taking part in their own right to the establishment of hubs and clusters capable of promoting excellence and sustaining complementarity both on a domestic and European scale.

2. POLITICAL OBJECTIVES

2.1. The European Union at the centre of global scenarios

Today the European Union is facing, perhaps for the first time, a global context where the **socio-economic balances are redesigned** to a significant extent. The global financial crisis has highlighted the limitations of a development model based on a solely economy-centred view of the world situation, revealing, at the same time, the consolidation of a competitive scenario featuring major players such as China, Brazil and India. However, the development of these large economies has been thus far considered as an opportunity to supply cheap labour, and then as the opening of new markets of great interest to the business systems of the more



advanced countries. Today, such countries, if on the one hand continue to face the issue of a structural development shortfall which stems from the essential needs of their communities, on the other, are proving in an increasingly apparent manner that they have realised that **the key to ensuring real growth to their systems lies in the ability to innovate**. These are large countries that are aiming with increasing determination to develop their excellence, invest in human capital and support research networks.

The Green Paper points out that *"Public research and innovation funding in Europe is primarily organised at the national level"* and moreover that *"despite some progress, national and regional governments still largely work according to their separate strategies"*.

Against this clear and reasonable analysis one can identify, however, the need to highlight with greater determination the importance of the role of national and regional governments so that **Europe** may finally evolve towards the role it is called upon to play: **to be to an increasingly greater extent a major integrated entity** that can negotiate and compete with the US on the one hand, and with the new large emerging entities such as the BRIC countries on the other.

The CSF is, from this viewpoint, **the preferred tool for strengthening this integration**. Therefore, the programme will need to set as a true political objective **the creation of a European research and innovation system capable of developing real synergies within itself**, by stimulating a genuine ability to create **stable excellence networks**. The essential establishment of the European research system may therefore be the **essential factor for the actual integration of national systems** and the true capacity of attracting talents and investments to the European Union.

In order to reach this goal, an essential requirement will be the **in-depth and flexible understanding of those priorities** towards which the European system's innovation efforts should be directed, both in terms of topic areas and as a method of dialogue and project integration.

2.2. The role of Regions in research and innovation policies

The need for greater involvement and more effective interactions between the different levels of projects operating on a different scale (European, national and regional) is an assumption that has progressively changed the "traditional" role of Regions, considered in a hierarchical form as the final and sequential stage of projects undertaken at higher levels. The Lombardy Region believes that this new phase of programming, in

taking into account the changes under way, may be an important opportunity to review the role and the contribution that regional governments can bring to the establishment of a European system capable of sustaining global competition.

Indeed, if it is true that it is essential that the integration of the European system be strengthened, it is just as clear that **competition at global level is occurring to an increasingly greater extent between major regional systems**. Industrial and research districts and clusters operate at regional level and compete with similar systems in other parts of the world.

Regions have always been a great wealth for Europe, as they represent the many vocations and traditions, at times more than the country themselves. Regions have proved, both within their own economic systems and through the action of their Governments, that they can **interact among themselves to build networks of excellence**. The acknowledgement of this role inside the CSF is an essential condition for the purpose of effectively promoting the coordination and stimulus action among the various stakeholders in the areas of research and innovation, according to complementary methods. From this perspective, **the endorsement of research projects by regional governments is an added value that will need to be taken into account when assessing such projects**.

The motivation for the Regions to stress the opportunity of a specific role stems not only from their exercising distinctive competencies, but also from their ability to **identify topics and implement initiatives on a territorial basis** through a specific relationship with the various stakeholders. From this viewpoint, the Regions are not the terminals of European research policies, but rather the **engine capable of driving ideas, topics and methods for developing and renewing research and innovation policies in our continent**.

After all, the Green Paper itself acknowledges that the Member Countries' research policies often *"fail to take proper account of the trans-national nature of research and innovation, leaving synergies with the programmes of other Member States of the EU largely unexploited"*.

From a practical viewpoint, there is a need to identify preferred and permanent communication channels through which they can build and reshape on an ongoing basis an effective and up-to-date definition process for funding policies and programmes, such as:

- developing strategies and tools that allow a **more incisive participation by the Regions in the consultation and building processes for the future programme** also for the purpose of continuously reshaping an



effective and up-to-date process of definition of the funding policies and programmes;

- supporting a **strategic and complementary use of cohesion funds** removing the regulatory obstacles and the financial mechanisms that today make this process difficult, putting in place structured competition and information measures that allow the regional authorities to increase knowledge and awareness vis-à-vis synergy options and opportunities between research funds and cohesion funds;
- grabbing the opportunity of new elements such as, for example, the **European Innovation Partnership**, for a greater involvement of the regional system, for the purpose of both improving the presence of specific territorial competencies and maximising the measures' impact and, at the same time, projecting local excellence and the involvement of the entire value chain in a European direction;
- stimulating, also through reward-based logics, a greater focus on research and innovation topics thus creating a coordinated framework also covering a **"regional smart specialisation"** that, according to the Commission, should guide regional policies.

2.3. Research policies and cohesion policies

The processes that promote cohesion within Europe are undoubtedly a priority on the political agenda not only of the EU Institutions but also of national and regional Governments. A genuine cohesion policy cannot be designed and pursued on a lowest common denominator basis. This would entail a progressive and inevitable loss of competitiveness on the part of the European system. **Only by rewarding and growing excellence is it possible to improve the situation of entities affected by development shortfalls.**

All this is clearly identified in the Green Paper as a primary requirement in terms of *leveraging* capacity, and the envisaged **integration between research funds and innovation funds** that have historically been present within structural funds is definitely a positive factor. However, the CSF will need to pursue the explicit goal of **rewarding projects incorporating a real and effective integration between territories and systems featuring different development levels and between funds allocated to research and funds for cohesion policies.**

To this end the action of regional governments appears to be essential, not only by referring such an objective to the future setting of cohesion policies (as specifically quoted in the Green Paper), but also by acknowledging forthwith the explicit role of the regions inside the research CSF as representatives of the optimum institutional level per enhancing the territories' specific assets.

2.4. Alliance networks and European global foresight

In order to implement the political objectives, the CSF will need to facilitate the creation and consolidation of **strategic alliance networks** among the European leading players and partnerships between territories featuring different development levels. The establishment of these networks will need to **take into account the political-planning priorities of the Member Countries, the Regions and the overall European Union**. This, for the purpose of supporting the implementation of **major trans-European clusters** identified on the basis of territorial vocations and their excellences.

For the purpose of optimising choices, the opportunity of implementing a **socio-economic, geo-political and technological foresight at European level** initiative will need to be assessed in order to identify the areas to which research and innovation related choices will have to be addressed on a priority basis. This tool, which has already been successfully trialled over past years in identifying priorities in the area of research by the Lombardy Regional Government, will have to be **cross-referenced with the priorities of the political agendas of the different governments and with the ongoing evolution of the global socio-economic scenarios**. A tool of this kind may be an essential aid both for the European Union and the Member Countries and Regions in **orientating the choices in the areas of research, innovation as well as training and human capital development support policies**.

The European Commission's *Joint Research Centre (JRC)* which provides a scientific and technical contribution to the EU policies and with which the Lombardy Region is already cooperating on the various research and innovation topics, could be the reference and coordination entity for the insight initiatives. In order to ensure the effectiveness of the foresight activities, an essential factor will be the active involvement of national and regional governments for the purpose of **determining precise guidelines that set priorities, methods (alliances) and criteria** that are also consistent with the assessment processes for project to be submitted. Furthermore, it is deemed appropriate that the *JPIs (Joint Programming Initiatives)* be reviewed based on the global foresight results with a view to ensuring consistency in the objectives.

3. PRIORITIES

The Lombardy Region believes it is essential that some **strategic priorities** concerning the development of the

future European research and innovation programme and the challenges it will be called upon to face be duly stressed.

3.1. Objectives

Responding to the great social and economic challenges (climate change, energy and food security, population ageing, health, etc.) that Europe is facing today is certainly the starting point that must set high and at the same time measurable objectives for the coming years, with such objectives being also able to be incorporated in precise action plans. The Lombardy Region has been trialling for quite some time an effective working method to define the innovation needs identified in its territory through an intense dialogue with the main stakeholders (businesses, universities, hospitals, associations, public authorities, company clusters...); and a resulting design of clear and dedicated funding facilities in response to the established topics that aim to promote spontaneous clusters of excellent and diverse competencies for the implementation of scientific research projects leading to tangible results.

3.2. A change in continuity

The overall architecture of the new programme requires major changes in order to effectively respond to the new objectives.

The established preparedness to a review of the general approach must be matched by an actual change in terms of clear intentions and tools, ease of participation and transition support, thus avoiding to add further complexities.

For this reason it is believed that a "change in continuity" approach should be adopted especially with respect to those programmes and tools that have proved to be especially effective also on the basis of the intermediate assessment of the Seventh Framework Programme.

In particular, it is appropriate that those programmes that entail the aggregation of competencies originating from research centres, universities, businesses, albeit supporting greater interdisciplinarity, as well as those covering mobility and circulation of competencies, skills and researchers be maintained.

Furthermore, what transpires is the need to maintain an appropriate balance between curiosity driven research, bottom-up measures provided for in the FP7 (such as FET from ICT and Energy) and more market oriented measures for which the Regions can play an effective role.

3.3. Simplification

Simplifying and improving accessibility to research programmes must be at the basis of the new planning. The bureaucratic, management and administrative load for the management of the projects financed by the Framework Programmes must be significantly reduced, whilst still ensuring the transparency requirements that the use of public funds rightly demands.

Within the effort being made by the Commission, it is suggested that the opportunity of **strengthening the direct links between the Commission itself and the Regions** be assessed, for the purpose of making more effective the information to industrial and research organisations in relation to contents, priorities and required procedures but, above all, **to involve the Regions themselves in supporting research projects**, also through their direct participation in the said projects.

This will also allow the regional systems to highlight the **topic-related priorities** of their systems and **strengthen the capacities of inter-regional alliances** between different European entities, taking also into account contextual situations that already feature, in a number of cases, the existence of bilateral or multilateral agreements between the Regional Governments.

Working hypothesis:

The presentation, management and reporting of a project proposal requires an increasingly greater effort, both in terms of time required and financial resources. Some actual proposals aimed at restricting the impact of the merely procedural and administrative stages within a project may concern:

a. The breakdown of the proposal presentation into two stages (as already occurs for some calls) reserving the burden, and the relevant costs, of a detailed proposal only for those who have overcome the first step relating to the project idea and the partnership involved. In this way, the time and resources required would be significantly reduced and the success rate of the projects pre-selected at the first step would increase.

b. The adoption on a wider scale of the lump sum refunds system adopted in some People initiatives, in particular extending them to the SMEs which usually have great difficulty in applying administrative reporting rules.



c. The shift towards an output-based funding system may represent a major step forward provided there is a clear and shared choice of result indicators and this does not introduce elements of non programmable uncertainty in the provision of the funds. In particular, what is suggested is a gradual approach that allows a fine-tuning of the system through the beneficiaries' involvement.

d. The harmonisation of procedures among the different programmes and measures: it is hoped that the integrated approach that is at the base of the future programme leads to a greater consistency of the access and reporting procedures that currently are not always harmonised (at least in terms of their interpretation) within the programmes themselves and to the reduction/rationalisation of the existing tools.

3.4. Joint Programming Initiatives

The Lombardy Region stresses the positive nature of an approach aimed at structuring the European Research Space and multiplying the opportunity of converging different resources on shared research objectives. At the same time it expresses its concern that these initiatives may, unless they are appropriately directed and mediated, create asymmetric situations if financial and/or procedural restrictions limit the involvement of researchers and enterprises, thus risking to fragment the scientific community. For this reason it is believed that the JPI should be developed in strict synergy between the European, national and regional levels with a view to identifying the most appropriate methods to allow a wide participation and implementation of the planned actions. The Joint Programming initiatives may also benefit from common actions promoted by the EU and conducted by Member Countries and privates, as part of the European strategic energy technology plan (SET Plan). Consolidating strategic alliances with international networks and partners such as JRC – which play a primary monitoring and coordination role within the SET Plan – would also help determine, manage and assess the outcomes of the projects along the entire innovation chain.

3.5. Research Driver Innovation

The Lombardy Region agrees with and appreciates the intention of the Commission to integrate research and innovation in a single reference and funding framework and believes that the “open innovation” paradigm gives the Regional Authorities a further task in actually implementing those contextual conditions aimed at integrating research and innovation and facilitating public-private cooperation according to a new set of

principles. To this end, it is also necessary to re-direct the resources and tools to the objectives of a sustainable growth. It is suggested that the appropriateness of including a specific unit specialised in business innovation inside the JRC be assessed.

Working hypothesis:

It is necessary to create the contextual conditions to sustain stricter ties between research and innovation, for example:

- a. making the existing "research based" tools more flexible and integrating them with new tools which allow the adoption and use of research results, thus widening the measures for proving the results and facilitating the involvement by various stakeholders (SMEs, finance companies, public sector);*
- b. enhancing the role of public demand as a key to innovation and strengthening the initiatives undertaken on a pre-commercial public procurement. This should be done through a partnership among government organisations (joint procurement) aimed at achieving a significant critical mass in order to attract the best competencies in response to strategic needs shared by the government organisations;*
- c. providing for greater flexibility in the management of projects with a view to allowing the possible entry, even during the implementation of the project, of new entities better suited to exploit the knowledge (stemming from the project), even if they were not part of the initial partnership;*
- d. covering the gap that exists between pre-competitive research and the stage when the industrial and/or financial system is prepared to invest, i.e. the stage that allows the testing of the feasibility of the new "concepts" resulting from the so-called "Proof of concept funds" also from the point of view of the integration and coordination among the European research funds and the national and regional innovation funds;*
- d. facilitating initiatives of business training of researchers, of mobility towards companies as well as industrial PHD courses (these measures have already been partly undertaken and should be examined in further detail and incorporated in an organic context) with a view to facilitating the transfer of knowledge from the world of research to businesses by targeting human capital*

3.6. The role of basic (curiosity driven) research

The fact of setting up the new programme by placing a strong focus on the integration between Research and Innovation, so that the research initiatives are aimed at solving issues and developing new products, **does not mean abandoning investments in basic curiosity driven research**. The greatest changes to the scientific paradigms are linked to green field research, which does not have pre-defined restrictions and is not pushed towards the preventive pursuit of results with strict resource and time related requirements. The Lombardy Region, that boasts on its territory excellent international level research groups operating in both technical-scientific (ICT, life science, new materials...) and humanities areas, intends to stress the essential principle of the **utmost usefulness of allocating significant research resources and initiatives without restrictions of any kind**. This activity may be referred to the EU (and national) government level, rather than the regional level, due both to the huge resources required for this type of research and the global nature that it entails (linking the leading research groups that operate in the various countries).

3.7. Business involvement: the role of SMEs.

If on the one hand the European system shows a marked ability to generate excellence in research, despite a growing international competition, on the other it confirms a **symmetrically limited attitude to have the European business system, especially SMEs, benefit from the said excellence**. The greater involvement by SMEs is a recurring theme that accompanies each new programming phase for funding European research. Despite the efforts and measures adopted in the FP7, the programme is still difficult to be accessed by SMEs including *research intensive* SMEs that struggle to find a place of their own inside the system due both to the proposed technical-scientific contents and the implementation modes. It is believed that the future programme will need to **widen the range of available actions for SMEs** (which, to date, is limited to pre-competitive research projects in the FP7) through measures that facilitate the industrial application and take into account the differentiation that exists between the inclination to and the capacity of innovation of the diverse world of SMEs.

Indeed the fabric of SMEs is not only a necessary complement to the activities of large companies, but rather a value in its own right. The flexibility and innovation capacity of the SME system, in an era of strong global competition, has already proven and continues to prove that it can ensure a capacity to rapidly adjust to the changing market conditions and the rapidly growing needs of users and consumers. In many cases, the fabric of



SMEs has also been capable, thanks to the above mentioned flexibility, to react to the recent global financial crisis in a more effective manner compared to large enterprises, despite having to confront very serious problems, linked especially to the difficulty to access credit.

Therefore it is essential that an adequate share of the research budget be reserved for SMEs and that increasingly more favourable conditions to access projects be introduced for them. However, the availability of reserved funds cannot ensure in its own right that the SMEs be adequately stimulated to win the true impending challenge, through the creation of organised and structured networks and clusters, which is the only way they can be allowed to act not just as individual entities but rather as a system. The CSF, from this perspective, may specifically pursue the objective of pushing for the implementation of such clusters, thus rewarding the presence of the SMEs inside the projects to an extent that is so much greater, greater is the extent to which these are organised according to these principles.

Therefore, what is hoped for is not only the reservation of a share, but assessment criteria clearly orientated to reward the aggregation capacity among SMEs within the logics of a cluster.

Working hypothesis:

In order to improve accessibility by SMEs to the future Framework programme, the following is proposed:

- a. Increase participation by high intensity knowledge (research performing) SMEs through the identification of research topics that are close to the needs and competencies of SMEs. This process has already been partly undertaken as part of the current Cooperation even though the "topics" are defined in too specific and closed a manner, thus making them difficult to identify by SMEs. Moreover this inclination makes it difficult to carry out the interdisciplinary research that will instead be essential in the future programme.*
- b. Incorporate in the vertical topics (eg. energy, ICT, etc.) demonstrative actions, results take-up to stimulate the result application and increase the innovative potential of the SMEs that lack adequate competencies to directly participate in research projects. Specific measures for creative SMEs that use research results (eg. innovative materials) could be considered.*
- c. Maintain and extend the bottom-up approach of the current programme dedicated to the SMEs, "Research to the benefit of SMEs"; however, it is appropriate to provide for a funding share also for SMEs (currently the EU funding covers the expenses of the research providers who work on behalf of the SMEs): the lack of direct*

funding often deters SMEs from participating.

d. Provide for a greater frequency in the publication of calls (currently limited to one call per year).

e. Support the establishment of business networks and their participation in research projects –especially the larger ones – with a view to benefiting economies of scale and a greater representation.

f. Facilitate a greater knowledge and awareness of the sharing and management processes of intellectual property that originate inside research partnerships also through the activation of services/experts dedicated to SMEs.

g. Review the definition of SMEs in order to take into account the objectives of Europe 2020 and replace the current quantitative criteria with new qualitative criteria based on companies' intensity of investments in research and innovation capacity.

3.8. Extra-European dimension of the projects

Research and innovation are today strongly globalised, through brain circulation, structured exchange of experiences among universities and multi-centric location of research implemented at global level by large companies.

The CSF will need to take into account the **added value of the presence of extra-European entities in project partnerships**, where such a presence enables not only a greater effectiveness of the research and innovation projects but also an easier transition to the next pre-industrialisation and industrialisation phase of the research itself.

This is a delicate issue, which should be handled taking also into account the need for **reciprocity vis-à-vis other extra-European research programmes, favouring the European entities' capacity to build and strengthen alliances and networks at a global level.**

Also in this case, the foresight activities will be an essential support to the identification of topics and strategies towards which the alliance networks between European and extra-European entities should be directed as a matter of priority also with a view to attracting researchers to Europe.

4. TOOLS

4.1. Public-private partnerships

By now it has been proven that PPPs allow the implementation of virtuous synergies in various sectors, from infrastructure to welfare, from health to training. This is a method that enables, from a complementary viewpoint, the utmost enhancement of the different and inter-related roles of public and private entities in the implementation of public interest initiatives. It is certainly a **favourable** aspect that the Green Paper stresses the concept of PPPs also in relation to CSF projects. This approach, however, appears to refer mainly to PPPs that are developed inside the JTIs (*Joint Technology Initiatives*). In fact, **the stimulus to the partnership should be further strengthened and extended outside the concept of JTIs which, despite definite results, risks to allocate to few projects a huge amount of resources aimed at favouring only a limited number of large organisations capable of affording significant investments.** The tool used by the JTIs should be reconsidered and redesigned also for the purpose of making it consistent with the results that will emerge from a socio-economic, geo-political and technological **global foresight**.

The direct participation in projects, according to the principles of complementarity, on the part of institutional organisations, among others, – both as co-promoters and users of the project (eg. Regional governments or Chambers of Commerce), and co-lenders (eg. public finance providers) – further strengthens the general and public interest dimension of the project and the latter's sustainability over time.

Therefore, again from this perspective, there is the need to identify precise **parameters** regarding the presence in the projects of PPP entities to be considered as **reward-based factors** in their assessment phase. These parameters will consider the **qualitative and quantitative level of the participations**, considering, for example, the nature of the public or institutional entities that are part of the project and their level of involvement, including involvement of a financial nature, in the project itself.

Through these mechanisms it will thus be possible to **enhance the growth of a public-private partnership logic in the research and innovation system**, which is essential for creating and strengthening strategic alliances. The role of Governments and institutional entities at regional level will be, from this viewpoint, essential. From the perspective of a full and actual integration between reference policies for the different types of partner organisations (eg. policies originating from Research Funds, the European Social Fund, the European Regional Development Fund, the European Rural Development Fund, the European Globalisation Fund, etc.) it would be



appropriate to establish a “cross-reward reserve” at European level based on objective quantitative/qualitative parameters aimed at rewarding leading and individual partners that are capable of creating integration.

4.2. Venture capital

The Green Paper acknowledges that *“the low level of private finance for research and innovation is a major bottleneck in Europe”*. The European system is indeed penalised, compared to others, by the scarce capacity of the financial world to become involved in research and undertake venture capital initiatives. The decision to participate in start-ups that originate with a view to enhancing the results of research projects through risk capitals provided by financial companies, is a sort of endorsement of the project itself, as the relevant economic and social effects are carefully assessed from a risk profile viewpoint by entities that are deeply involved in the research enhancement process. **At the same time, the presence of venture capital funds is proof of a special focus on the entire research-innovation chain up to the industrialisation of the results of the research itself.**

These considerations assume that a start-up created for the purpose of enhancing the results of a research project and involving co-funding based on risk capitals has already undergone a sort of pre-screening by the market which can certainly help in the assessment process by the Commission. At the same time, the introduction of reward-based criteria for projects that, after turning into enterprises, entail the participation of venture capital funds, is a strong element through which the CSF may stimulate the growth of this process also in Europe. As it is likely that extra-European venture capital funds may also be part of these companies, this should be carefully taken into account and properly assessed as regards opportunities and risks involved.

4.3. Research vouchers

The businesses that undertake technological innovation processes, specially SMEs, often find it hard to meet the need to develop their own innovative intuitions, as they do not necessarily have the required competencies within their structures. Not always are universities or large research centres the entities most suited to satisfy such a need, due both to the complexity of the management of their own projects and the timeframes required.

It could be interesting to include in the CSF a trial based on the accreditation/voucher principle, which has already been successfully trialled by the Lombardy Region. Based on the favourable experience accrued in recent years, the Lombardy Region is working on the definition of *“Vouchers for research and innovation services of micro, small and medium Lombardy-based enterprises and contributions aimed at facilitating*

patenting processes". This initiative aims at getting businesses to focus on the issues of technological and innovation development, by creating a system where the various entities – businesses, universities, research centres, public institutions – actively participate in the implementation of innovative processes. This is an initiative whose purpose is to open communication channels in order to improve ties, exchanges and generally the cooperation between research and the economy.

Businesses that prove the value of their innovative ideas could be granted **vouchers to be spent at research centres or accredited public and private entities**. In this way, the beneficiaries could obtain an adequate support in the development of their innovative idea up to its implementation. These vouchers would not require to be accounted for by the beneficiaries as their use would be certified by the centres where such vouchers are spent. This would allow a drastic simplification of the procedures involved and an innovative and strongly complementary method for supporting small and innovative organisations. The accreditation of the centres could be carried out on a national or regional basis, with the validation of a European body, such as, for example, the JRC.

4.4. State aid

Regulations covering state aid sometimes risk to be in conflict, in certain areas, with the effective implementation of support policies. One of such areas could be the essential research-innovation-industrialisation chain. Indeed, especially in the initial stages (pre-industrialisation and marketing) **the need for financial support could fail to comply with the regulations covering the provision of aid**. This issue should be dealt with in a specific manner, by clearly defining the **application limits of such regulations in this area and any waivers** that may be applied in order to facilitate the full success of the projects.

Even though current regulations covering State aid, including research grants, provide for concessions in favour of SMEs, it would be very useful to introduce **a further simplification of the approval procedures relating to State aid for research** with a view to making effective and concrete the measure in favour of SMEs, who cannot afford high bureaucratic burdens and that for this reason often shy away from R&D grants that otherwise would be within their reach.

The more you come closer to the market, the more the time factor becomes essential for implementing innovation processes by businesses. Therefore, the Commission should introduce **shorter decision timeframes** and create a sort of preferential lane that drastically cuts down the approval times for state aids to research.

Mechanisms such as “silence means consent” and block exemptions are effective solutions in response to this need.

Finally, this preferential lane should be applied to **all companies**, provided they benefit from research-related aid allocated as part of operational programmes of the **EU regional funds**, that in general have **already received EU approval**; indeed, without prejudice to the approval times of the regional operational programme (ROP), a collaborative mechanism for a research aid approval should be introduced forthwith, while the various European Commission’s DGs debate such measures through independent approval procedures.

5: ASSESSMENT

The project assessment is an essential factor in the candidates’ participation and selection process, where this process is based on the learning of rules and procedures and the **risks to be queried in light of the changing of the reference context**. As a result, this becomes a critical and important factor to be considered for the next Programme. The whole assessment process needs to be arranged in a strict, timely and skilful fashion, based on a set of criteria and a public procedure to be determined in detail beforehand.

The assessment criteria should be widened compared to the current ones in order to enable a more complete and transparent assessment of the projects. It is essential that the assessment criteria be **perfectly consistent** with all the priority factors that will be identified through the foresight activities and in the dialogue with the political-institutional stakeholders at Member Country and Region level. It will be essential that an **adequate space for assessing the novelty factors compared to the past** for the purpose of **avoiding that such novelty factors be limited to statements of principle**. In particular some reward-based factors to be taken into account should be:

- a) capacity of aggregation and planning by different entities/competencies in response to the priorities determined in the socio-economic, geo-political and technological *foresight*;
- b) ability to develop project that integrate research and innovation;
- c) capacity to integrate resources originating from different sources (both public and private, such as, for example, Venture Capital);
- d) ability to develop public-private partnerships along the research-innovation-market chain;

It is further essential that **provisional monitoring** processes be arranged in order to assess the actual effectiveness of the projects and the achievement of intermediate goals.

Finally the importance of an **assessment of the impact of the research projects thus far implemented** needs to be stressed, in order to establish the consistency of such projects, over time, with the objectives (social challenges) and the assessment criteria outlined above.

6. PROGRAMME FLEXIBILITY

The evolution of the global scenarios is occurring **with increasingly rapid dynamics** at all levels, and this applies also to research and innovation. In fact, this very sector is undergoing very fast changes that, in turn, influence the overall market dynamics. An **ambitious and significant research programme** such as the European programme, which spans over a seven year period, must necessarily take this evolution factor into account, through adequate adjustment mechanisms over time. Indeed essential are the regular reviews currently provided for, which allow the analysis of the programme usage status and a possible redirection of resources. However, this does not appear to be a factor of sufficient flexibility: indeed it is necessary to include, as part of the whole duration of the programme, the possibility of reviews that affect the very criteria and the programme priorities of the entire CSF. Only an approach of this kind can ensure an ongoing adjustment of the programme depending on the context conditions, thus maximising the effectiveness of the programme in terms of the European system. From this perspective, the CSF may turn into a stimulus factor for the European research system to become increasingly flexible, by not merely reacting to challenges coming from the rest of the world, but becoming itself the real world driver of innovation. Indeed it is unreasonable to think that the European research system may become world leader if the main tool it has available, i.e. the CSF, does not have in its own structure the criterion of flexibility and innovation of strategic criteria and objectives. In this way, the European foresight, previously quoted as an essential orientation factor in the building of alliances and definition of strategic priorities, becomes the tool that, by being continuously reviewed according to the evolution of the global scenarios, allows an ongoing update of the CSF over its implementation period. Then it will be necessary to identify in detail the mechanisms and procedures through which strategic priorities, alliance networks and assessment criteria should be adjusted over time in order to make the CSF really effective in terms of support of the system's competitiveness.

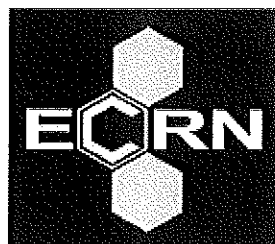
7. POLICY COHESION AT EUROPEAN LEVEL

The research support policies of the European Union's national and regional governments are indeed varied. An **example** may be the **tax exemption** for research activities, a measure that may be, to some extent, considered similar to a sort of **"venture capital" participation by the government**: the latter, indeed, risks losing taxation resources should the research project be unsuccessful, but in the event of a successful outcome, it recovers far larger taxation resources in the research output industrialisation phase. A well-directed tax exemption policy would also contribute to encourage companies, especially SMEs to **invest more in research and innovation initiatives and, at the same time, account for such business**: this would probably reveal a series of **investments that currently are not recorded**, as they do not provide companies with any kind of benefit. In this way, the research and innovation investment capacity indicators could be favourably influenced. A measure of this kind, however, is not applied in a consistent and coherent manner inside the EU.

One can definitely find other examples of support policies that vary between Countries and Regions.

The CSF, with its huge potential, must become an **opportunity for stimulating national and regional governments so that effective and consistent research support policies be implemented**, for example by highlighting the different effectiveness of the projects when they are supported also by favourable national and regional policies and by **rewarding the projects that can prove a strong institutional support in terms of contribution/tax exemption by national and regional governments**.

Moreover, the CSF may be the opportunity to **review the European research and innovation indicators and hopefully make them increasingly more consistent with the evolution of the global scenario, also through flexibility mechanisms**.



EUROPEAN CHEMICAL
REGIONS NETWORK

ECRN Joint Position

Response to the Commission Consultation on the Green Paper

**From Challenges to Opportunities:
Towards a Common Strategic Framework for
EU Research and Innovation Funding**

COM (2011) 48

May 2011

www.ecrn.net

ECRN response to the Public Consultation on

**Green Paper – From Challenges to Opportunities:
Towards a Common Strategic Framework for
EU Research and Innovation Funding**

COM (2011) 48



At its meeting on 19 May 2011, the ECRN General Assembly adopted this position paper on the Common Strategic Framework for EU Research and Innovation Funding.

The European Chemical Regions Network (ECRN)¹, representing a broad range of chemical regions from all over Europe, welcomes the opportunity to comment on the Green Paper, and emphasises the importance of including the regional perspective in the development of the Common Strategic Framework. From the point of view of the chemical regions in Europe, wishes to emphasise the following points in particular:

- The ECRN supports the strategy and objectives outlined by **Europe 2020** and the development of a "**Common Strategic Framework**" for EU research and innovation funding. In developing the framework, the ECRN underlines the need for a **strategic multilayer approach**, allowing for involvement and engagement of stakeholders at multiple levels. In this respect, the ECRN wishes to highlight the **key role of the regions** in activating cooperation, developing favourable context conditions and mobilizing resources to support research and innovation through close contacts with stakeholders and policy implementation on practical level.
- The ECRN welcomes the Common Strategic Framework as a tool for strengthening the **collaborative efforts and the alignment of strategies of national and regional governments** in supporting research and innovation, but underlines the necessity for sufficient flexibility to account for divergent local needs. The ECRN stresses the need for greater involvement and more **effective interaction between the different levels** of projects operating on a different scale (European, national and regional).
- The ECRN encourages the Commission to use this new phase of programming as an opportunity to review **the role and the contribution that regional governments can bring** to the European innovation and competitiveness landscape.

¹ <http://www.ecrn.net>

Question 1. How should the Common Strategic Framework make EU research and innovation funding more attractive and easy to access for participants?

The ECRN welcomes the efforts for further **simplification** of processes to facilitate access to research programmes, to shorten time to grant, and to reduce the administrative burden and bureaucracy on project management, whilst acknowledging the need to ensure transparency and accountability of the processes and projects. Initiatives to reduce unnecessary complexity are supported, as they facilitate access and encourage broader participation, particularly that of SMEs.

Question 3. What are the characteristics of EU funding that maximise the benefit of acting at the EU level? Should there be a strong emphasis on leveraging other sources of funding?

The ECRN believes that diverse funding sources should be leveraged to support initiatives within the Common Strategic Framework. These sources include for instance **venture capital** and private finance, as well as **state aid** and grants. Possibilities to attract funds or apply for grants should be accessible particularly to SMEs. The ECRN acknowledges the need for EU efforts to bridge the market gaps and provide financial instruments to support growth of business and commercialisation of research results. Complementary sources of funding should be accessible, but there is a need for further simplification of the approval procedures relating to aid and potential conflicts in regulations.

Question 6. How could the Commission ensure the balance between a unique set of rules allowing for radical simplification and the necessity to keep a certain degree of flexibility and diversity to achieve objectives of different instruments, and respond to the needs of different beneficiaries, in particular SMEs?

The ECRN appreciates the intention of the Commission to integrate research and innovation in a single reference and funding framework and the goal of simplification. In this regard, however, the ECRN calls for sufficient **flexibility** to allow for tailored responses to address regional challenges and the ability to develop initiatives matched to the level of regional development. The framework should allow for adjustments or modifications to maintain its relevance and adequacy throughout the duration of the next programme period. Regional input should be included in the evaluation. Hence, it is necessary to integrate foresight tools and a policy of continuous review of strategic priorities in the framework.

Question 8. How should EU research and innovation funding relate to regional and national funding? How should this funding complement funds from the future Cohesion policy, designed to help the less developed regions of the EU, and the rural development programmes?

The ECRN acknowledges the importance of **enhancing integration between research funds and development funds** to improve the **leveraging capacity of structural funds and the Common Strategic Framework**. There are several good examples from regional operational programmes on ERDF and cohesion funds directed towards supporting research and innovation. The regional practices and processes are known and accepted by the SMEs, involving for instance simplified application procedures and short approval and granting cycles, which facilitates participation of SMEs and new project applicants. The successful project experiences on local level encourage future

participation in research programmes and other projects, particularly if the frameworks are linked to one another and the procedures share common elements.

The ECRN wishes to highlight the practical viewpoint on the need to build and reshape on an ongoing basis an **effective and up-to-date definition process for funding policies and programmes**, involving:

- developing strategies for **enhanced participation by the regions**
- supporting a **strategic and complementary use of cohesion funds** and financial mechanisms, and removing the regulatory obstacles that hinder such leverage
- encouraging **“smart specialisation” and development of local excellence** in the regions, as well as increasing regional involvement in new initiatives, such as the European Innovation Partnerships

The ECRN underlines the essential role of **regional governments** in contributing both to the **development of the Common Strategic Framework** for research and innovation, and the **future design of cohesion policies**. The ECRN will elaborate its position on the cohesion policy later this year when the proposals for new policy are published.

Question 11. How should EU research and innovation funding best support policy making and forward-looking activities?

The ECRN acknowledges the vast potential of **collaborative networks** and **strategic alliances**, and recognises the supporting role of EU research and innovation funding for policy making and foresight activities. Collaboration and dialogue between the EU, the Member States and the regions is necessary to identify priority areas for research and innovation activities. The priorities should be aligned with political agendas and socio-economic trends and scenarios.

The variance between Member States and regions, as well as the prerequisites of key industries and clusters should be taken into account in identifying the priorities. The ECRN supports European initiatives to **map and monitor these needs**, and welcomes for instance the prior information notice on the foreseen tender from the Commission to analyse the policies in chemical regions to support the competitiveness of the chemical industry.

The ECRN stresses the importance of creating and supporting **cross-border networks** and development of **clusters**. The current system is inadequate to effectively support the **trans-national nature of research and innovation**. The role of regional efforts is vital in supporting European competitiveness in the global competition between regional systems and clusters.

Regions are particularly well-positioned to **identify emerging trends** and implement initiatives on a territorial basis through a specific relationship with the various stakeholders. Thus, regions possess a capability of feeding ideas, topics and methods for developing and renewing research and innovation

policies in Europe. The innovation capabilities of chemical regions and cluster cooperation have been central to the INTERREG project ChemClust².

The ECRN recognises the importance of **Joint Programming Initiatives** in enhancing effectiveness through focused support, but urges for constant monitoring of trends and emerging opportunities and dialogue between European, national and regional levels to ensure that such initiatives are appropriately directed and mediated and allow for sufficiently broad participation and implementation.

Question 16. How and what types of Small and Medium-sized Enterprises (SME) should be supported at EU level; how should this complement national and regional level schemes? What kind of measures should be taken to decisively facilitate the participation of SMEs in EU research and innovation programmes?

To support research and innovation and innovative SMEs in particular, the ECRN encourages the complementary use and leverage of tools, policies and initiatives on European, national, and regional level. This involves endorsement of **public-private partnerships (PPPs)** to enable synergistic collaboration of public and private entities, and support for innovative SMEs and other entities for instance with **research vouchers**. Vouchers have been trialled on regional basis with success, allowing businesses to obtain support for their innovations from research centres or other accredited entities.

This paper is a result of close collaboration and discussion with our member region Lombardy (Italy).

² <http://www.chemclust.eu>

Albert Chan

From: [REDACTED]@stmk.gv.at]
Sent: 24 November 2011 17:26
To: [REDACTED]

Subject: AIR, EP ENVI members were informed on the New EEA report on air pollution costs from industry

There AIR members,
The Members of ENVI committee were addressed today by the Executive Director of the European Environmental Agency concerning the cost caused by air pollution from industry.

Best regards

[REDACTED]
Steiermark office
[REDACTED]
Dep. Director
Av. de Tervuren 82-84
B-1040 Brussels
[REDACTED]

<http://www.europa.steiermark.at/cms/ziel/42352729/DE/>

-----Message d'origine-----

De : [REDACTED]
Objet : New EEA report on air pollution costs from industry Envoyé : 24 nov, 2011 16:11

Dear Members of the Committee on the Environment, Public Health and Food Safety,

On behalf of Prof. Jacqueline McGlade, Executive Director European Environment Agency, please find enclosed a letter on the EEA report: 'Revealing the costs of air pollution from industrial facilities in Europe'.
The report may be downloaded on: <http://www.eea.europa.eu/publications/cost-of-air-pollution>

Best regards,

[REDACTED]
p.s: you may also be interested in the report on Air Quality in Europe: <http://www.eea.europa.eu/publications/air-quality-in-europe-2011>

European Environment Agency ACC3Kongens Nytorv 6 1050 Copenhagen K, Denmark Direct phone: [REDACTED]

www.eea.europa.eu

P Do something for our planet, print this email only if needed. Even a small action can make an enormous difference, when millions of people do it!

This message has been scanned for viruses.

Click <https://www.mailcontrol.com/sr/oMWL08eLRUTTndxIIoX7Uq23VvDsoYOLI9a5WIIeyNeiBFaok69zGizIRHz9PH0wrZT7+67OTz4Y6wpstbrpNg==> to report this email as spam.

Albert Chan

From: [REDACTED]@lv-eu.nrw.de]

Sent: 01 December 2011 16:05

To: [REDACTED]

Subject: AW: AW: YOUR position papers on AQ

This is correct – it is a common position of the ministers for Environment of the German regions from November 2011.

regards

Mit freundlichen Grüßen

[REDACTED]

Fachbereich Klimaschutz, Umwelt, Landwirtschaft, Natur- und Verbraucherschutz
Vertretung des Landes Nordrhein-Westfalen bei der Europäischen Union

Climate Protection, Environment, Agriculture, Nature- and Consumer Protection
Representation of the State of North Rhine-Westphalia at the European Union

47 Rue Montoyer
1000 Brussels

[REDACTED]

www.europa.nrw.de

Von: [REDACTED] [mailto:[REDACTED]@london.gov.uk]

Gesendet: Donnerstag, 1. Dezember 2011 17:03

An: [REDACTED]

Betreff: Re: AW: YOUR position papers on AQ

Dear [REDACTED]

Thank you for letting me know about the next meeting.

[REDACTED] said that the position paper you were going to send would be a common position of all the German regions in the AIR group is this correct?

Many thanks

[REDACTED]

Sent from my BlackBerry Wireless Device

From: [REDACTED]@lv-eu.nrw.de]

Sent: Thursday, December 01, 2011 03:02 PM

To: [REDACTED]

Subject: AW: YOUR position papers on AQ

Dear [REDACTED],

I will send you some input from NRW tomorrow. I only have position papers in German, so I have to translate it.

I can announce you that the next AIR meeting will be on Dec. 12th 09:30h in the NRW-representation

regards

[REDACTED]
Fachbereich Klimaschutz, Umwelt, Landwirtschaft, Natur- und Verbraucherschutz
Vertretung des Landes Nordrhein-Westfalen bei der Europäischen Union

Climate Protection, Environment, Agriculture, Nature- and Consumer Protection
Representation of the State of North Rhine-Westphalia at the European Union

47 Rue Montoyer
1000 Brussels

[REDACTED]
www.europa.nrw.de

Von: [REDACTED] [mailto:[REDACTED]@london.gov.uk]

Gesendet: Mittwoch, 30. November 2011 16:19

[REDACTED]
Betreff: YOUR position papers on AQ

Hello all,

A friendly reminder that I have so far received only half of the regions' position papers (or responses to consultations).

The first draft is almost done and plan to circulate next week.

Not necessary to name and shame but those of you that have yet to send me your views please do so by this Friday 2 December.

Many thanks

[REDACTED]
Senior EU Policy Officer

GREATERLONDONAUTHORITY
[REDACTED]

09/10/2012

www.london.gov.uk

Join Team London!

Team London is the Mayor's action plan to focus volunteering effort where it is needed most - to cut crime, make life better for Londoners and give more opportunities to our young people.

Find out how you can get involved at
<http://www.london.gov.uk/teamlondon>

GREATERLONDONAUTHORITY

EMAIL NOTICE:

The information in this email may contain confidential or privileged materials. Please read the full email notice at
<http://www.london.gov.uk/email-notice>

This message has been scanned for viruses.

Click [here](#) to report this email as spam.

Join Team London!

Team London is the Mayors action plan to focus volunteering effort where it is needed most - to cut crime, make life better for Londoners and give more opportunities to our young people.

Find out how you can get involved at
<http://www.london.gov.uk/teamlondon>

GREATERLONDONAUTHORITY

EMAIL NOTICE:

The information in this email may contain confidential or privileged materials. Please read the full email notice at
<http://www.london.gov.uk/email-notice>

Albert Chan

From: [REDACTED]@regione.piemonte.it

Sent: 01 December 2011 16:30

To: [REDACTED]

Subject: Minutes 1-12-2011 AIR



Attachments: AIR meeting 1-12-2011.doc

Dear all,
Please find enclosed the minutes of this morning meeting.
Best regards.

[REDACTED]
Regione Piemonte
Gabinetto della Presidenza della Giunta regionale
Coordinamento delle Politiche Comunitarie - Ufficio di Bruxelles
62, rue du Trône
1050 - Bruxelles

[REDACTED]

www.regione.piemonte.it

Il presente messaggio, corredato degli eventuali allegati, contiene informazioni da considerarsi strettamente riservate e confidenziali.
Ne è vietato l'uso improprio, la diffusione, la distribuzione o la riproduzione da parte di altre persone e/o entità diverse da quelle specificate.
Qualora lo abbiate ricevuto per errore, vi preghiamo di distruggere il messaggio, comunicando l'errata ricezione tramite il reply all'indirizzo mittente.

This message has been scanned for viruses.

Click [here](#) to report this email as spam.

Albert Chan

From: [REDACTED]@gencat.cat]
Sent: 25 November 2011 15:33
To: [REDACTED]
Cc: [REDACTED]
Subject: AIR Political debate - Assumpta Farran's intervention
Attachments: AIR Political debate - Assumpta Farran.doc
Dear [REDACTED]

I am attaching in this email the document with the intervention of our politician from the Catalan Government in the AIR political debate that took place the 10th of November.

Yours sincerely,

[REDACTED]

This message has been scanned for viruses.

Click [here](#) to report this email as spam.

AIR Political debate – Assumpta Farran’s intervention (Catalunya)
Brussels, Thursday 10th November 2011

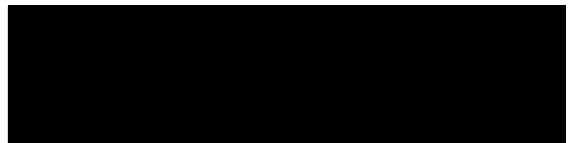
Air pollution’s perspective changed in the 1990s, with the three-way catalyser for petrol cars, which was a huge help. Nevertheless, a few years later a new debate emerged, concerning climate change, pushing air pollution out of the table. This change brought us where we are today, talking about air pollution again, because all policies focus on CO2 emissions and greenhouse gases at any price.

This means that gasoil cars, which are highly subsidised, include other type of pollutants. Therefore, because of low taxes on gasoil vehicles, people wrongly understand that these are the “good” ones and should never be banned. We have to get a grip on this. We have to make things clear to them.

Many problems have been highlighted in the presentations of this morning. Nonetheless, two particular ones stand out: heating and private vehicles, prompting little sources of emissions.

We have to inform the people who own these little sources of emission which are all of us, the public. We have to provide the people with appropriate tools to solve this problem.

Turning to transports, I would go beyond Euro6 and specify the pollutants that each vehicle emits. Hence, they will have more information to choose which vehicle to purchase, something they cannot do now.



Albert Chan

From: [REDACTED]@Regione.Emilia-Romagna.it]**Sent:** 05 December 2011 15:15**To:** [REDACTED]**Subject:** R: next AIR Meeting, 12.12. at 9.30 in NRW-office

Dear colleagues,

I've just finished my meeting with [REDACTED] sub-editor for EurActiv.

I outlined the common work our Regions have done in the field of air quality since March this year and explained what we are planning to do next year, that is to say working together on a position paper to contribute to the air quality directive's revision, in line with our MoU. I've also mentioned that this position paper could be presented in an event to be hosted at the EP by next summer. However, I have not mentioned what we are planning to do in terms of organisation nor the EU speakers/guests we intend to invite.

[REDACTED] has showed a real interest in and appreciation for our common work and he would like to be updated in due time, so that EurActiv could eventually report on our event at the EP and on our common position paper. He has also mentioned that, on this same issue, he has already contacted some representatives from Bulgaria, but without specifying if at local/regional or at national level.

As I understand, he would also like to contact some of you in order to have your own opinion on our work: so, please, be ready! In any case I believe it is of paramount importance to have one of the leading EU information websites reporting (for free) on our activities, plans and objectives.

Finally, regarding the timetable, he is not sure about when the article will be published but he hopes to have it ready by the end of next week.

Regards,

[REDACTED]

Regione Emilia-Romagna
Servizio di collegamento con l'Unione Europea
19, Avenue de l'Yser
1040 Bruxelles – Belgio

[REDACTED]

<http://www.spazioeuropa.it/ufficiobruelles>

09/10/2012

Da: [REDACTED]@stmk.gv.at]

Inviato: venerdì 2 dicembre 2011 14.12

Oggetto: next AIR Meeting, 12.12. at 9.30 in NRW-office

Dear AIR Colleagues,

as Steiermark and Veneto have taken over the AIR-secretariat for three month we, [REDACTED] are happy to invite you to our next AIR-Meeting, which will take place on **Monday, 12. December at 9.30**. As some of us have other obligations later on we will start the meeting in time.

This meeting will be hosted by [REDACTED] as she is going to leave Brussels very soon. Therefore we will meet at the

Representation of the State of North Rhine-Westphalia at the European Union,
47 Rue Montoyer
1000 Brussels

[REDACTED] will present the first draft for a common position paper and we will start discussing details. The regions who have not yet sent their contributions to [REDACTED] are invited to do this as soon as possible. [REDACTED] will circulate the first draft on Wednesday 7 December to all of us to give us the chance to contact our expert if needed.

Please confirm your participation to Steiermark-office@stmk.gv.at .

Best wishes

Steiermark office

[REDACTED]
Dep. Director
Av. de Tervuren 82-84
B-1040 Brussels

<http://www.europa.steiermark.at/cms/ziel/42352729/DE/>

This message has been scanned for viruses.

Click [here](#) to report this email as spam.

Albert Chan

From: [REDACTED]

Sent: 05 December 2011 15:39

To: [REDACTED]

Subject: R: next AIR Meeting, 12.12. at 9.30 in NRW-office

[REDACTED] I agree with you about the importance of a leading EU reporting about our activities and I underline the necessity to keep in touch and be informed about any "press contact". Grazie and Ciao !

[REDACTED]

Da: [REDACTED]@Regione.Emilia-Romagna.it]

Inviato: 05/12/2011 15.15 GMT

[REDACTED]

Oggetto: R: next AIR Meeting, 12.12. at 9.30 in NRW-office

Dear colleagues,

I've just finished my meeting with [REDACTED] sub-editor for EurActiv.

I outlined the common work our Regions have done in the field of air quality since March this year and explained what we are planning to do next year, that is to say working together on a position paper to contribute to the air quality directive's revision, in line with our MoU. I've also mentioned that this position paper could be presented in an event to be hosted at the EP by next summer. However, I have not mentioned what we are planning to do in terms of organisation nor the EU speakers/guests we intend to invite.

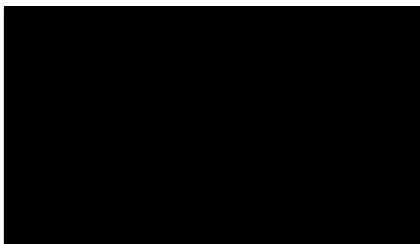
[REDACTED] has showed a real interest in and appreciation for our common work and he would like to be updated in due time, so that EurActiv could eventually report on our event at the EP and on our common position paper. He has also mentioned that, on this same issue, he has already contacted some representatives from Bulgaria, but without specifying if at local/regional or at national level.

As I understand, he would also like to contact some of you in order to have your own opinion on our work: so, please, be ready! In any case I believe it is of paramount importance to have one of the leading EU information websites reporting (for free) on our activities, plans and objectives.

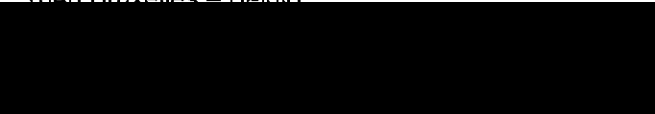
09/10/2012

Finally, regarding the timetable, he is not sure about when the article will be published but he hopes to have it ready by the end of next week.

Regards,



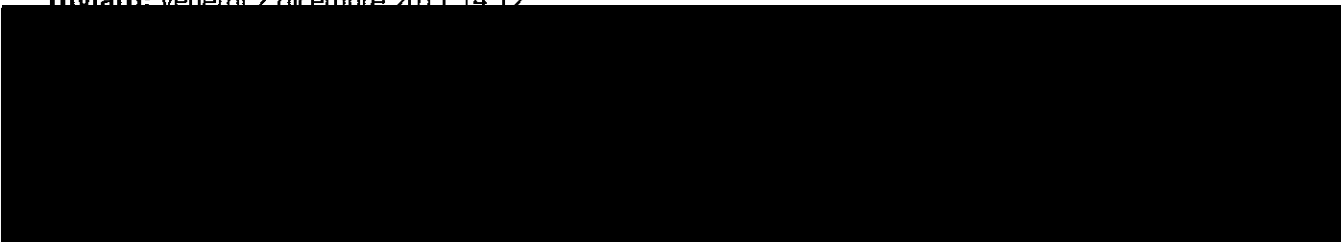
Regione Emilia-Romagna
Servizio di collegamento con l'Unione Europea
19, Avenue de l'Yser
1040 Bruxelles - Belgio



<http://www.spazioeuropa.it/ufficiobruxelles>

Da: [redacted]@stmk.gv.at]

Inviato: venerdì 2 dicembre 2011 14:12



Oggetto: next AIR Meeting, 12.12. at 9.30 in NRW-office

Dear AIR Colleagues,
as Steiermark and Veneto have taken over the AIR-secretariat for three month we, [redacted] are happy to invite you to our next AIR-Meeting, which will take place on **Monday, 12. December at 9.30**. As some of us have other obligations later on we will start the meeting in time.

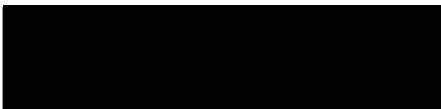
This meeting will be hosted by [redacted] as she is going to leave Brussels very soon. Therefore we will meet at the

Representation of the State of North Rhine-Westphalia at the European Union,
47 Rue Montoyer
1000 Brussels

[redacted] will present the first draft for a common position paper and we will start discussing details. The regions who have not yet sent their contributions to [redacted] are invited to do this as soon as possible. [redacted] will circulate the first draft on Wednesday 7 December to all of us to give us the chance to contact our expert if needed.

Please confirm your participation to Steiermark-office@stmk.gv.at.

Best wishes



Steiermark office

Dep. Director
Av. de Tervuren 82-84
B-1040 Brussels

<http://www.europa.steiermark.at/cms/ziel/42352729/DE/>

This message has been scanned for viruses.

Click [here](#) to report this email as spam.

Albert Chan

From: [REDACTED]
Sent: 06 December 2011 14:26
To: AIR_QUALITY@NL-PROV.EU
Cc: [REDACTED]@NL-PROV.EU
Subject: Fw: CEMR-CCRE: Air quality

Dear all,

For your information the CEMR newsletter mentioning CEMR's contribution to the revision debate in COR's ENVE commission by Rapporteur Lamers.

If you click on the "information" bullet in the article you can find a link to the position of CEMR and Eurocities on air quality.

CEMR will make an Air Quality platform in near future. Randstad has expressed interest to the Dutch regional CEMR member to be represented in this platform in 2012.

Maybe it is useful for other AIR members as well to be (represented via their local or regional umbrella organisations in) the CEMR air quality platform.

Kind regards,

[REDACTED]
 Representative of the Province of Flevoland

Regio Randstad
 Huis van de Nederlandse Provincies
 new address: Trierstraat 61
 B 1040 Brussel

[REDACTED]
 Flevoland: Room for Solutions!

----- Forwarded by [REDACTED] on 06-12-2011 15:18 -----

From: [REDACTED]
To: [REDACTED]
Date: 06-12-2011 15:13
Subject: CEMR-CCRE: newsletter / lettre d'information

- français ci-dessous -

Dear all,

Your newsletter covering CEMR activities in November 2011 is now available in English and French on our website. As you will see, these last weeks, CEMR has been particularly active in the fields of gender equality, cohesion policy, town twinning, public procurement, PLATFORMA, local and regional government as employers, air quality and migration. Do not hesitate to contact me or any of the relevant CEMR staff should you have questions or require any further information.

09/10/2012

For your information, this is the last newsletter for 2011. The next edition will be published early February 2012 covering activities in December and January.

In the meantime I, and all of us at CEMR's General Secretariat, wish you a lovely holiday season!

Best regards,

Chers collègues,

Votre lettre d'information couvrant les activités du CCRE en novembre 2011 est maintenant disponible en français et en anglais sur notre site internet.

Comme vous le verrez, ces dernières semaines le CCRE a été particulièrement actif dans les domaines de l'égalité hommes-femmes, de la politique de cohésion, des jumelages, des marchés publics, de PLATFORMA, des autorités locales et régionales en tant qu'employeurs, de la qualité de l'air et de la migration. N'hésitez pas à nous contacter si vous avez des questions ou si vous souhaitez de plus amples informations.

Pour votre information, ceci est la dernière lettre d'information pour l'année 2011. La prochaine sera publiée début février 2012 et couvrira les activités du CCRE de décembre et janvier.

D'ici là, l'équipe du Secrétariat général du CCRE et moi-même vous souhaitons de bonnes fêtes de fin d'année !

Bien à vous,

CCRE
CEMR



*Celebrating 60 years
of local and regional Europe*

*L'Europe des territoires
fête ses 60 ans*

Council of European Municipalities and Regions (CEMR)
Conseil des Communes et Régions d'Europe (CCRE)

Square De Meeûs 1, B-1000 Bruxelles


www.ccre.org

This message has been scanned for viruses.

Click [here](#) to report this email as spam.

Albert Chan

From: [REDACTED]@regione.veneto.it]

Sent: 19 December 2011 10:37

To: [REDACTED]

Subject: Interesting document

Dear All,

I want to share with you this video

<http://ec.europa.eu/environment/integration/research/newsalert/pdf/266na5.pdf>

All the best and merry Christmas

[REDACTED]
Veneto Region EU Office

Av. de Tervueren 67, 1040 Bruxelles
[REDACTED]

Ai sensi del D.Lgs. 196/2003 si precisa che le informazioni contenute nel messaggio e negli eventuali allegati sono riservate al/ai destinatario/i indicato/i. Nel caso di erroneo recapito, si chiede cortesemente a chi legge di dare immediata comunicazione al mittente e di cancellare il presente messaggio e gli eventuali allegati. Si invita ad astenersi dall'effettuare: inoltri, copie, distribuzioni e divulgazioni non autorizzate del presente messaggio e degli eventuali allegati.

According to Italian law (D.Lgs 196/2003) information contained in this message and any attachment contained therein is addressed exclusively to the intended recipient. If you have received this message in error would you please inform immediately the sender and delete the message and its attachments. You are also requested not to make copies, nor to forward the message and its attachments or disclose their content unless authorised.

This message has been scanned for viruses.

Click [here](#) to report this email as spam.

09/10/2012